

**TELFORD & WREKIN COUNCIL**

**COUNCIL 3 MARCH 2011**

**SERVICE & FINANCIAL PLANNING 2010/11 – 2013/14: CAPITAL PROGRAMME**

**REPORT OF THE CHIEF FINANCE OFFICER AND THE HEADS OF FINANCE,  
PROPERTY & DESIGN AND THE ASSISTANT CHIEF EXECUTIVE**

## **PART A – SUMMARY REPORT**

### **1. SUMMARY OF MAIN PROPOSALS**

The report details the revised capital programme for 2010/11 and the proposed capital programme for 2011/12 to 2013/14, together with the Capital Strategy (including the proposed Asset Management Plan and related Building Maintenance programme).

### **2. RECOMMENDATIONS**

**Members are asked to approve the report and associated capital estimates and variations for 2010/11 and 2011/12, which incorporates the Capital Strategy, the Capital Programme (Annex II), the Planned Building Maintenance Programme (Annex III), and Asset Management Plan (Annex IV);**

**Members are asked to delegate authority to the Head of Property & ICT to deliver the planned programme of works within the Asset Management Plan in line with the approved budget.**

### **3. SUMMARY IMPACT ASSESSMENT**

**COMMUNITY IMPACT** *Do these proposals contribute to specific priority plan objectives?*

*Yes/No All priorities are covered by the report. The overall budget framework contains funding to support the Council's work to promote Equalities & Diversity across the Borough. As part of the Planned Maintenance funding an allocation had been identified to improve accessibility, and service delivery from the Authority's buildings*

*Will the proposals impact on specific groups of people?*

*Yes/No An element of the capital improvements to Council buildings will be focused on improving accessibility. The allocation is prioritised using the full range of asset*

*management data and specifically using the accessibility audits as well as working with Service Heads and the Equalities team.*

<b>TARGET COMPLETION / DELIVERY DATE</b>	<i>There are many different capital projects and each one has a different target completion. Some of the programmes are ongoing, others will complete during the period of the programme as shown in Annex II.</i>
<b>FINANCIAL/VALUE FOR MONEY IMPACT</b>	<i>Yes/No Where appropriate these are detailed in the body of the report.</i>
<b>LEGAL ISSUES</b>	<i>Yes/No all proposals are covered by the legislative framework within which the council operates</i>
<b>OTHER IMPACTS, RISKS AND OPPORTUNITIES</b>	<i>Yes/No The Council's current Strategic Risk Register has been considered as part of allocating resources in the overall programme</i>
<b>IMPACT ON SPECIFIC WARDS</b>	<i>Yes/No Proposals affect all wards in the Borough</i>

## **PART B – ADDITIONAL INFORMATION**

### **4.0 SUMMARY**

- 4.1 This report presents the Council's Capital Strategy for 2010/11 – 2013/14 and later years and a capital programme of £366.652m that includes the proposed investments included in the overall budget strategy. It also sets out the Council's Asset Management Plan and proposed planned Building Maintenance programme, particularly focusing on 2011/12.
- 4.2 The strategy and programmes address our corporate priorities in conjunction with the service and financial planning strategy.
- 4.3 The revenue cost of the use of the Council's own resources and unsupported borrowing are built into the proposed 2011/12 budget and future projections, while the cost of government supported allocations is met through a combination of Revenue Support Grant and direct capital grants, though the former is currently restricted by the government's damping of the Council's grant, no new government supported allocations have been issued for 2011/12 or 2012/13, this is offset by a partial switching to capital grant.
- 4.4 The Asset Management Plan sets out the framework for assessing and prioritising property related issues. The approved framework has been adhered to in prioritising the planned building maintenance programme for 2011/12. The building maintenance programme has been set in accordance with the proposed budget 2011/12 – 2013/14.

## 5.0 **STRATEGIC OVERVIEW**

5.1 Telford & Wrekin is a Unitary Authority, which is responsible for one of the fastest growing areas in the West Midlands over the medium term. The Council is committed to delivering our **vision** for the community of:

*“A successful, prosperous and healthy community which offers a good quality of life for all the people of Telford & Wrekin”*

5.2 This is a shared vision which has been developed in consultation with the local community and the Telford & Wrekin Partnership. It underpins our Council Plan and Telford & Wrekin Partnership’s Vision 2026, Community Strategy and Local Area Agreement. It is supported by a framework of **Council Priorities** that relate to:

- **Housing, Regeneration & Prosperity**
- **Children and Young People**
- **Community Protection and Cohesion**
- **Environment and Rural Area**
- **Adult Care and Support**
- **Active Lifestyles**
- **Efficient, Community-Focused Council**

5.3 The underlying ethos in our long-term Vision and Priorities is about **transforming and improving the Borough** and these provide a major driver for identifying investment priorities. We support our corporate service and financial strategy with Priority Plans which articulate our medium-term plans, key targets and actions and how these align with capital and revenue resources. The programme takes into account the 45% cut nationally to government capital funding over the Comprehensive Spending Review period. Our Asset Management Plan complements the Capital Strategy and, in relation to the Council’s facilities and land-holdings, is key to informing decisions on where capital spending needs to be targeted as well as identifying opportunities to make savings or generate capital receipts through asset disposals and property rationalisation. Our aim is to maximise the value and opportunities of our assets.

5.4 Through our service and financial planning process and strategy, our three overarching focuses are on:

- making and/or securing investment to create and sustain the long-term economic prosperity and success of the Borough and the realisation of Vision 2026;
- ensuring that current levels of service provision and facilities are fit-for-purpose to meet the needs and expectations of our community and enable people to enjoy a good quality of life; and
- Working to mitigate the effects of the economic downturn within the Borough and planning for the recovery by seeking to put in place the right policies and plans which will enable the Borough to be well-positioned as the economy begins to recover from the recession.

- 5.5 The growth of the Borough and the 'New Town effect' of an ageing infrastructure have created a heavy burden in terms of the requirement for new investment in facilities and infrastructure. The former new Town housing estates, where deprivation levels are high, are also in need of significant regeneration. These are major strategic challenges for the Council to address. Also, because it is a former New Town area, Telford & Wrekin does not have the land holdings or the planning powers and freedoms that exist in more traditional areas, so we cannot rely on traditional local authority methods in our approach.
- 5.6 As part of the development of our medium-term service and financial planning strategy, we carry out a detailed assessment of the key issues, pressures, needs and opportunities facing the Borough in the short, medium and long-term and what the implications/requirements would be for both revenue and capital. In terms of capital spend, key issues identified include:
- **Key 'transformational' developments**
    - Resourcing requirements for **major projects** such as:
      - Revitalising the Borough Towns (Newport, Wellington, Dawley, Madeley, Oakengates and Ironbridge)
      - Delivering physical, social and economic regeneration in our most deprived communities (Woodside, Sutton Hill);
      - Improving Telford Town Centre (including the relocation of Civic Offices to "kick start" the redevelopment of the Southwater area) and Town Park;
      - Developing Sports and Learning Communities;
  - **Key medium-term service developments**
    - Key focuses are around:
      - Maintaining & improving the local environment (e.g. roads, pavements, street lights and recycling);
      - Improving local facilities across the Borough (e.g. Borough Parks and play areas, Leegomery Centre) and activities for children and young people;
      - Supporting more new homes being built, particularly affordable homes in the rural area, and helping older and disabled people to stay in their own homes;
- 5.7 Capital investment clearly plays a key role in the achievement of our local priorities and priority policy objectives. **Our Capital Strategy and programme are not, however, just about 'concrete, tarmac, buildings etc', they are about making a positive difference to the quality of local people's lives** through specific projects, services, technology and facilities. In recent years, key initiatives progressed/ delivered through targeted capital investment include:
- Improvements to roads, pavements and street lighting;
  - Redevelopment of the local centres of Wellington, Dawley, Hadley, Oakengates and Newport through the Borough Towns Initiative;
  - Development of new 'state of the art' schools commencing with Abraham Darby Academy and Woodlands Primary

## 6.0 CAPITAL STRATEGY: 2010/11 – 2013/14

- 6.1 During 2011/12, we are planning to invest **£105.470m** as part of a **£366.652m** capital programme, to build and improve the facilities, assets and infrastructure to support the delivery of these objectives. This investment has been secured primarily through a combination of Government grants and supported borrowing allocations, use of the Council's own resources (capital receipts), and Prudential Borrowing by the Council. Over the planning period, our capital programme is as follows:

<b>Priority Area</b>	<b>Total £'000</b>	<b>2010/11 £'000</b>	<b>2011/12 £'000</b>	<b>2012/13 £'000</b>	<b>2013/14 £'000</b>	<b>Later Years £'000</b>
<b>Adult Care &amp; Support</b>	<b>1,553</b>	<b>552</b>	<b>403</b>	<b>414</b>	<b>184</b>	<b>0</b>
<b>Community Protection &amp; Cohesion</b>	<b>7,359</b>	<b>2,671</b>	<b>2,163</b>	<b>1,250</b>	<b>1,275</b>	<b>0</b>
<b>Housing, Regeneration &amp; Prosperity</b>	<b>107,902</b>	<b>28,162</b>	<b>49,419</b>	<b>21,671</b>	<b>7,385</b>	<b>1,265</b>
<b>Children &amp; Young People</b>	<b>198,174</b>	<b>41,213</b>	<b>41,277</b>	<b>58,583</b>	<b>29,373</b>	<b>27,728</b>
<b>Environment &amp; Rural Areas</b>	<b>39,648</b>	<b>15,021</b>	<b>9,037</b>	<b>4,821</b>	<b>5,795</b>	<b>4,974</b>
<b>Active Lifestyles</b>	<b>2,567</b>	<b>2,107</b>	<b>460</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Efficient, Community Focused Council</b>	<b>9,449</b>	<b>3,338</b>	<b>2,711</b>	<b>1,700</b>	<b>1,700</b>	<b>0</b>
	<b>366,652</b>	<b>93,064</b>	<b>105,470</b>	<b>88,439</b>	<b>45,712</b>	<b>33,967</b>

- 6.2 Supporting Telford & Wrekin's role as a focus for continued growth and development until 2026 underpins all our priorities. This is very much a 'capital' agenda – though it must be supported by the day-to-day delivery of high quality and efficient and improving services for the community - and we will look creatively to utilise local resources such as the Council's land assets and land owned by other partners, and external funding and investment to turn vision into reality.
- 6.3 **BOROUGH TOWNS INITIATIVE – SPORTS & LEARNING COMMUNITIES.** The original funding allocation was based on the Partnership for Schools construction cost index at September 2008. The allocation has been rebased by applying the funding methodology prescribed by Partnership for Schools, which takes account of construction industry costs, which have reduced in recent years. This resulted in a reduction of £43.1m in grant but this should be matched by a corresponding fall in construction costs which are also linked to that index. As a result of a Strategic Review by government a saving of 30% has been sought from all schemes, this has resulted in a further reduction in grant of £41.3m and has been achieved by revising schemes and seeking efficiencies. There is an increase in unsupported borrowing of £1.6m. These have been reflected in the capital programme contained in this report.
- 6.4 Details of the major projects and investments that we are looking to resource are detailed in Annex II. Many of these investments contribute in to the delivery of more than one Priority.

## 7.0 **CAPITAL PLANNING FRAMEWORK**

7.1 The Council's Capital Strategy is driven by our shared Vision for the Borough and our Priorities. All our plans and spending proposals (both capital and revenue) are developed within a partnership framework. The capital strategy is seen as a key opportunity to:

- drive forward the Vision and Priorities for the Borough;
- influence the development of the Borough and the actions of other agencies;
- work in partnership with other bodies to pursue national and regional objectives;
- ensure that funding mechanisms are used effectively and external funding maximised;
- maintain and improve the condition and suitability of our assets.

7.2 A key feature of our approach is that capital and revenue expenditure are considered together through one integrated service and financial planning framework and process. The Capital Strategy process brings together all aspects of capital planning and management. It guides and acts as the focus for all work on capital issues. The capital strategy process is given firm leadership:

- at officer level by the Corporate Management Team;
- at member level by the Cabinet.

Progress and the outcomes of capital expenditure are also considered by the Council's seven scrutiny committees as part of their service and financial performance monitoring role. They also input specifically to the strategy development process through scrutiny of the Draft Budget Strategy.

### **(i) Approach**

7.3 Our approach to the Capital Strategy Process is set out diagrammatically in **Annex I** and described below. This process is continually evolving and has been developed to enable the Council to respond effectively to the developments in Capital and Asset Management Planning.

7.4 The Prudential Code of Borrowing requires us to look at capital and revenue spend in an integrated way. Under this regime, the Council has much more freedom to invest in capital projects as long as the borrowing is determined to be **affordable, prudent, sustainable and represents value-for-money**. The prudential system of capital finance makes the capital strategy a much more integral and essential part of the annual budget setting process and medium term financial strategy; developed through an emerging 3-year forward planning framework which brings together service and financial planning priorities and proposed developments to support delivery of our priorities.

### **(ii) Capital Strategy Process**

#### **a) Strategic Review of Needs**

7.5 We annually review plans and priorities for capital spending. This is done as part of the annual corporate planning process, the development of key planning documents such as Priority Plans, and the outcome of major policy and/or service reviews. In seeking to determine priorities for investment and action, it is important to understand the key issues, needs and opportunities that need to be addressed. The following documents in particular map these out in detail, these are:

- The LSP's Vision 2026, Community Strategy and Local Area Agreement;
- The Council Plan/Priority Plans;

7.6 The result is a clear strategic view of priorities which identifies both **pressures and developments** in terms of:

- Projects required to progress the Vision for the Borough – whether partner, Council or joint (developments);
- Projects required to meet service priorities (pressures and developments);
- Maintenance spending required on assets (pressures).

This process is done collaboratively through dialogue with partners and is also informed by the Council's annual consultation strategy. This framework encourages a joined-up focus on outcomes, on major strategic initiatives and partnership working. The outcome is a broadly-based overview of capital spending priorities, business needs and opportunities, and outcomes to be realised.

#### **b) Strategic Consideration of Priorities, Resources and Resource Implications**

7.7 The financial implications of new capital spending requirements are carefully assessed within a business case in terms of:

- Overall resource availability including the anticipated results of asset disposals;
- Identification and consideration of whole life costings;
- Identification of significant revenue implications for capital proposals, with overall decisions on capital programme being made (and consulted on) as part of the overall service, financial planning and value-for-money process;
- Consideration of appropriate procurement strategies and potential funding regimes.
- 'Pay back'/Invest to Save potential, such as for example investment in Waste Recycling facilities to reduce the future impact of Landfill Tax increases.

7.8 The Prudential Code of Borrowing highlights the need, in making decisions on capital investment, to have regard to a number of core factors. As such, the Capital Strategy and Programme for 2011/12 has been developed around the following principles and processes:

#### **- Corporate Strategic Planning Assessment:**

7.9 Revenue and capital budgets are planned together as far as practicable each year. Desired spending has been prioritised and narrowed down into an overall capital strategy taking account of local, national and regional priorities. National priorities are considered

within the parameters of the Government's Annual Capital Guidelines (ACG's) for major service areas.

### **- Options Appraisal to Secure Value for Money:**

7.10 In developing the capital programme, the Council has sought to identify which of a number of alternative ways is the best way to fund and deliver a capital project to meet its objectives. Also, to ensure that the Council's approach to prudential borrowing is affordable, prudent and sustainable, a set of prudential indicators have been developed to monitor performance. The business case for capital investment requires consideration/identification of how such spend represents or will improve value-for-money to the community.

### **c) Detailed Capital Programme**

7.11 The Strategic Assessment of capital spending priorities is then subjected to further internal and external consultation and translated into an achievable phased programme across the whole Council with clearly agreed and identified:

- Revenue implications.
- Procurement Arrangements;
- Timescales, project management arrangements and accountabilities;

**Annex II** sets out details of our committed Capital Programme 2010/11 – 2013/14 and Detailed Analysis of Capital Grants.

### **d) Control, Monitoring, Performance Management & Review**

7.12 A corporate framework for project management exists for capital schemes. Regular monitoring of progress and spend takes place both at service level and corporately. The Asset Management Plan ensures that relevant property PIs have been incorporated into corporate performance monitoring arrangements and into the monitoring of the management of the capital programme. In-year progress is highlighted as part of the reporting arrangements of the Service & Financial Performance Management Framework.

## **8.0 ASSET MANAGEMENT PLANNING & PROGRAMME**

### **Our Strategic Approach**

8.1 The Asset Management Plan (attached at Annex IV) and associated data on property (i.e. condition, suitability, sufficiency, access, asbestos and property information matrix) informs the Council's planned Repair and Maintenance programme. The Council has completed condition surveys for all properties used for the delivery of its services which are updated on a rolling programme. The property information data collated also informs the property rationalisation process enabling the most efficient use of property.

8.2 The Council's Asset Management Plan has identified a condition backlog over 25 years of £29.4m for education properties and £11.1m for operational properties. Much of the Education backlog is within secondary accommodation which will be dealt with as part of the Borough Towns Initiative Sports and Learning Communities programme. The Asset Management Plan allows the Council to prioritise investment to manage the backlog.

- 8.3 The planned building maintenance programme as identified in Annex III was set in accordance with the approved framework for prioritising condition backlog as detailed in the Asset Management Plan.
- 8.4 The prioritisation to reduce the condition backlog is based upon the following categories which are adapted to suit the specific needs and service delivery objectives of operational property.

Priority 1

Urgent works that will prevent closure of premises and/or address a high risk to the health and safety of occupants and/or remedy a serious breach of legislation.

Priority 2

Essential work required within two years that will prevent serious deterioration of the fabric or services and/or address medium risk to the health and safety of the occupants and/or remedy a minor breach of legislation.

Priority 3

Desirable work required within 3 to 5 years that will prevent deterioration of the fabric or services and/or address a low risk to the health and safety of the occupants and/or a minor breach of legislation.

8.5 Previous year comparisons

		2007	2008	2009	2010
Schools	P1-P3	£26,491,290	£25,277,205	£27,657,372	£29,352,678
Operational	P1-P3	£10,173,636	£11,984,120	£10,134,790	£11,080,659

\*Note: Hadley PFI / Jigsaw / Madeley Academy / Abraham Darby Academy have not been included within the above figures.

- 8.6 The proposed level of investment included in the Capital Programme 2011/12 is £2.320m for Educational assets and £1.0m for all other operational assets, with £0.400m of this being shown within BTI. The budget allocations do not take into account the capital investment relating to amalgamation of schools and the secured investment relating to Building Schools for the Future which will greatly reduce the condition backlog for Education properties as part of the building rationalisation process.

In addition to the above capital allocations schools are also in receipt of Devolved Formula Capital (DFC) which is used fundamentally for repairing and maintaining the school building stock on a day to day basis.

The Asset Management Database is analysed on a yearly basis as the priorities may change due to new findings as part of continuing re-surveys of property. Emergencies that occur within the financial year may also lead to reprioritisation of the allocated budgets and a change to the programme identified.

- 8.7 In accordance with prioritisation as set out in 7.4 Annex III, identifies the building maintenance programme for 2011/12; all schemes listed are priority 1 or priority 2

items, health and safety, or are deemed necessary in order to maintain service delivery.

## **9.0 PARTNERSHIP AND CROSS CUTTING ACTIVITY**

- 9.1 There is a very well-developed Local Strategic Partnership, bringing together key local organisations and agencies across all sectors. The Partnership is overseen by an 'executive' Agenda Group which comprises the chief officers of the main public, private and voluntary organisations in Telford & Wrekin.
- 9.2 Partnership working is the framework through which all key local cross-cutting issues are tackled. The Partnership has a range of both 'thematic' and 'area based' sub-partnerships tackling local issues and informed by an extensive programme of consultation.
- 9.3 The Council actively works with partners to maximise assets. For example through various co-locations of services which is a key feature in particular of the Learning Communities that are being developed. Amalgamation and co-location of services and community facilities is a key aim that drives our asset management and service planning.

## **10.0 CONSULTATION**

- 10.1 Telford and Wrekin Council is strongly committed to effective consultation and engagement with our community. This underpins all local plans and initiatives. Consultation takes place at two main levels: *strategic*; on issues affecting the Borough as a whole; and more *focused* consultation on specific issues, projects and priorities. This is an integral aspect of the Council's overall approach. There are three main strands to consultation:
- With the community overall through a range of quantitative and qualitative methods such as residents' surveys, local meetings, focus groups. A prominent feature of the consultation 'landscape' is the Telford & Wrekin Community Panel – a representative cross-section of some 1,360 local residents.
  - Through partnership and with local agencies – often around plans, priorities and projects;
  - Through specific, tailored consultations at a more localised level or with different 'sections' of the community.
- 10.2 Consultation influences all aspects of capital strategy planning and service provision. We have consulted a wide range of local people and organisations about the proposed investments included in the overall budget strategy – further details are set out in the over-arching Service and Financial Planning report considered by Cabinet on 11 January 2011.

## 11.0 RESOURCES

### 11.1 Mainstream Government Supported Borrowing

The main borrowing allocations received, along with forward indications of minimum future allocations are as follows:

	2010/11 £m	2011/12 £m	2012/13 £m	2013/14 £m	Later Years £m
<b>Environment &amp; Rural Areas</b>	4.315	0.000	0.000	0.000	0.000
<b>Children &amp; Young People</b>	2.839	0.462	0.000	0.000	0.000
<b>Total</b>	7.154	0.462	0.000	0.000	0.000

In the comprehensive spending review the government announced that no new allocation would be issued for 2011/12 or 2012/13. The only allocation we have in 2011/12 is anticipated slippage from 2010/11.

The revenue cost of utilising these government allocations should be funded by Revenue Support Grant although this is impacted by the RSG damping mechanism which withholds a substantial part of the additional revenue funding due to the Council to support the cost of these allocations at present.

### 11.2 Supplementary Grants

While information is still awaited on some allocations, the following new allocations have been built into the overall resources position: This takes into account the reduction in grant for Sports and Learning Communities discussed in 6.3 above.

	2010/11 £m	2011/12 £m	2012/13 £m	2013/14 £m	Later Years £m
<b>Housing, Regeneration &amp; Prosperity</b>	10.241	7.757	2.844	2.844	0.000
<b>Environment &amp; Rural Areas</b>	1.405	4.689	3.944	3.725	4.499
<b>Children &amp; Young People</b>	32.864	29.756	55.590	26.233	24.843
<b>Adult Care &amp; Support</b>	0.552	0.403	0.414	.0184	0.000
<b>Active Lifestyles</b>	1.700	0.160	0.000	0.000	0.000
<b>Community Protection &amp; Cohesion</b>	1.940	0.698	0.698	0.698	0.000
<b>Total</b>	48.702	43.463	63.490	33.684	29.342

### 11.3 Capital Receipts

The capital programme places a significant reliance on future capital receipts, totalling £80.061m shown in the table below. Any shortfall in the amounts received or re-phasing of schemes would have a revenue impact which is not built into the budget strategy. This would have to be mitigated through re-phasing of spend, re-prioritising schemes or incurring additional borrowing which would have a revenue

impact which would have to be taken into account in future in the Medium Term Service & Financial Planning Strategy.

	2010/11 £m	2011/12 £m	2012/13 £m	2013/14 £m	Later Years £m
<b>Total</b>	2.509	8.399	33.085	12.600	23.468

#### 11.4 Prudential Borrowing Regime

Within the budget strategy for 2010/11 to 2013/14 the level of Prudential Borrowing assumed is as follows:

	2010/11 £m	2011/12 £m	2012/13 £m	2013/14 £m	Later Years £m
<b>Housing, Regeneration &amp; Prosperity</b>	16.522	34.352	-7.148	-8.059	-13.373
<b>Children &amp; Young People</b>	1.695	10.559	-4.117	3.140	-5.945
<b>Environment &amp; Rural Areas</b>	9.401	3.323	0.877	2.070	0.475
<b>Community Focused Efficient Council</b>	2.594	2.711	1.700	1.700	0.000
<b>Community Protection &amp; Cohesion</b>	0.562	1.465	0.552	0.577	0.000
<b>Active Lifestyles</b>	0.407	0.300	0.000	0.000	0.000
<b>Total</b>	31.181	52.710	-8.136	-0.572	-18.843

#### 11.5 Overall Resources Position

For planning purposes, some forward allocation indications have been included below. In these cases no firm scheme proposals will be put forward for approval until actual allocations are known.

<b>Resources Available</b>	2010/11 £m	2011/12 £m	2012/13 £m	2013/14 £m	Later Years £m	Total £m
Government Allocations						
Children & Young People	2.839	0.462	0.000	0.000	0.000	3.301
Environment & Rural Areas	4.315	0.000	0.000	0.000	0.000	4.315
	<b>7.154</b>	<b>0.462</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>7.616</b>
Grant Allocations						
Children & Young People	32.864	29.756	55.590	26.233	24.843	169.286
Adult Care & Support	0.552	0.403	0.414	0.184	0.000	1.553
Housing, Regeneration & Prosperity	10.241	7.757	2.844	2.844	0.000	23.686
Environment & Rural Areas	1.405	4.689	3.944	3.725	4.499	18.262
Active Lifestyles	1.700	0.160	0.000	0.000	0.000	1.860
Community Protection & Cohesion	1.940	0.698	0.698	0.698	0.000	4.034
	<b>48.702</b>	<b>43.463</b>	<b>63.490</b>	<b>33.684</b>	<b>29.342</b>	<b>218.681</b>

Other Resources						
Capital Receipts	2.509	8.399	33.085	12.600	23.468	80.061
Revenue/External	3.518	0.194	0.000	0.000	0.000	3.712
Prudential Borrowing	31.181	52.710	-8.136	-0.572	-18.843	56.340
	<b>37.208</b>	<b>61.303</b>	<b>24.949</b>	<b>12.028</b>	<b>4.625</b>	<b>139.540</b>
Total	<b>93.064</b>	<b>105.470</b>	<b>88.439</b>	<b>45.712</b>	<b>33.967</b>	<b>366.652</b>

The revenue impact of the use of Council resources, government allocations and prudential borrowing in the proposed programme are built in to the budget summary.

## 12.0 **CONCLUSION**

12.1 Because Telford & Wrekin is a growing and changing area it has substantial capital spending needs:

- to support and meet the growing needs of the Borough and our aspirations to transform Telford & Wrekin;
- to maintain and develop the Council's own stock of capital assets;
- to address the 'New Town effect' of a commonly-ageing infrastructure.

12.2 As a former new town area, with the Council having very limited land and asset holdings, we have a more limited capacity to generate capital receipts through disposals than some other authorities. We, therefore, take the capital strategy and its asset management planning very seriously. We look on capital spending as an integral element of our overall approach to Community Planning, partnership working and community engagement.

12.3 We are committed to maximising the effectiveness of our assets and capital spending and to identifying or creating opportunities to attract external funding resources. **Our focus is on delivering our priorities and policy objectives and on ensuring that our vision for the community can, each year, become more of a reality for local people.**

## **Background Papers**

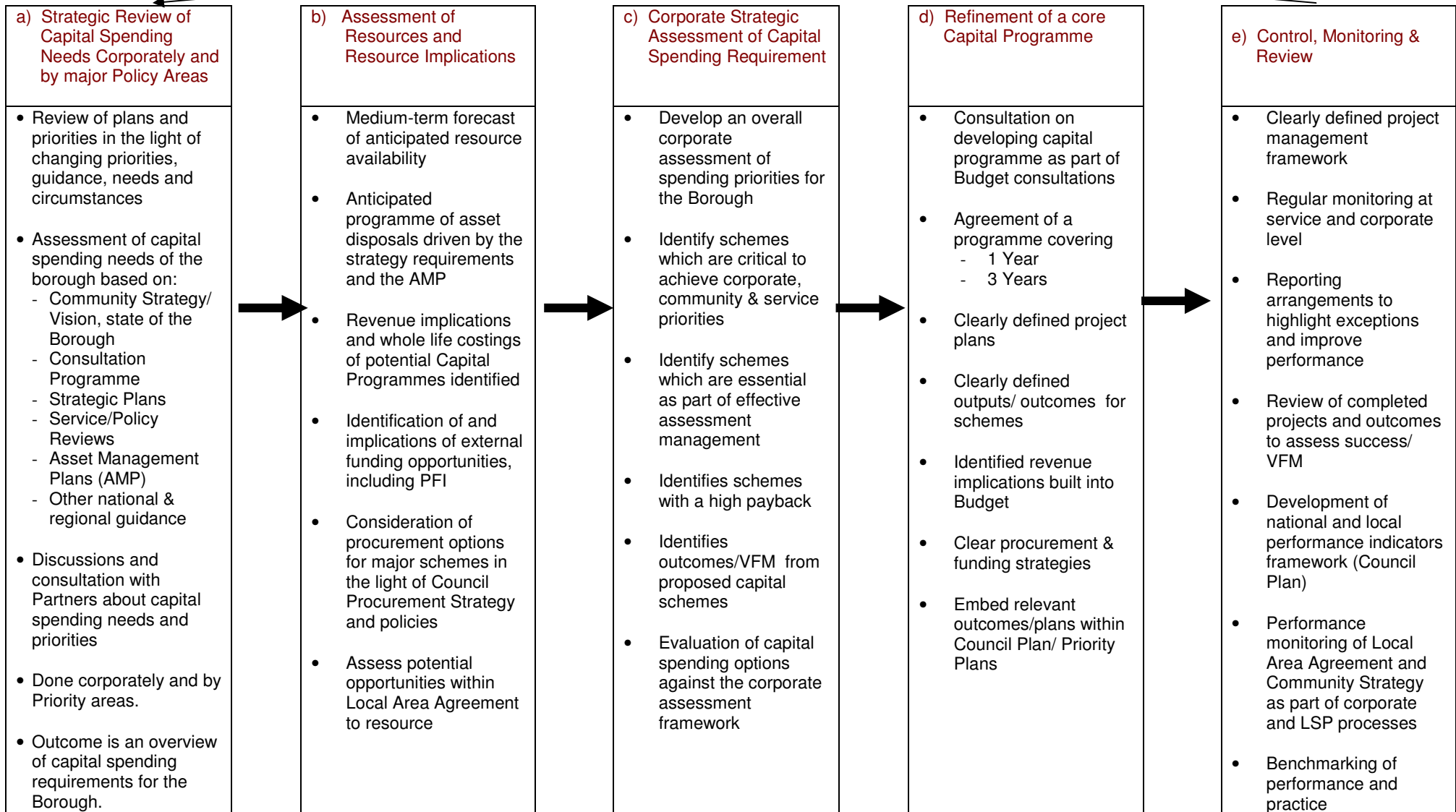
Funding notifications, investment proposals, cabinet reports on various schemes, previous Capital Strategy documents and capital programmes.

### ***Report prepared by***

Ken Clarke, Head of Finance (01952 383700)  
 Fliss Mercer, Policy & Strategy Manager (01952 380136)  
 Bernie Morris, Finance Manager (01952 383702)  
 David Sidaway Head of Property & ICT Tel: (01952 384300)

## Telford & Wrekin Capital Planning Framework

### Community & Corporate Priorities



**Capital Programme 2010/11 to 2013/14 and later years**  
**See attached Excel spreadsheet**

**Property Programme 2011/12****Education Programme 2011/12**

Asset	Description of Works	Estimated allocated Budget	Corporate Priorities
Various	Asbestos Removals within schools. The removals will be prioritised using the Asbestos Management survey data.	£100,000	Children and Young People Environment and Rural
Various	Emergency Works - A reserved budget to cover landlord responsibilities for major un planned replacements (i.e. re roofing / boiler replacements).	£300,000	Children and Young People
Various	External Painting and preventative repairs - It is vital to undertake preventative planned maintenance to minimise future capital expenditure, it is proposed to carry out approximately 15 schools per year based on a 4 year programme.	£100,000	Children and Young People
Various	Kitchens - replacement of defective kitchen equipment	£75,000	Children and Young People
Various	Security Measures including fencing and alarms	£50,000	Children & Young People Community Protection & Cohesion
Donnington Junior School	Phase 1 replacement roofing – the property is suffering from roof leaks that are affecting the delivery of the curriculum and has caused previous school closures.	£60,000	Children and Young People
Moorfield Primary School	Replacement roofing - the property is suffering from roof leaks. The proposal includes insulation as part of the investment.	£50,000	Children and Young People Environment and Rural
Teagues Bridge Primary	Curtain Walling (Phase 2) - The works are to replace the remainder of the curtain walling following the first phase being completed in 2009.	£300,000	Children and Young People Environment and Rural
Apley Wood Primary	Electrical Sub-mains upgrades to support current loadings to address regular problems with power failure	£20,000	Children and Young People
Crudgington Primary	Land Purchase and access improvements.	£100,000	Children and Young People
Hollinswood Junior	Second phase of alterations to the main entrance to address accessibility problems and security in line with suitability survey.	£20,000	Children and Young People
Alexander Fleming Primary	Replacement guttering	£25,000	Children and Young People
William Reynolds	Potential Amalgamation - Various construction works as part of amalgamation	£250,000	Children and Young People

Infants / Juniors			
Wombridge Primary	Replacement Drainage to alleviate flooding problems to rear of the school	£20,000	Children and Young People
Dothill Junior	Replacement of defective boilers following amalgamation of Infants and Juniors. The investment will address condition liability and deliver lower fuel / co2 emissions and also ensure continuity of curriculum delivery	£150,000	Children and Young People
Various	Access works and purchase of specialist equipment to meet the requirements of individual pupils	£200,000	Children & Young People
HLC and Jigsaw	Contractual obligations and essential changes at HLC & Jigsaw sites.	£200,000	Children & Young People
Various	Sinking fund for BSF	£300,000	Children & Young People
<b>TOTAL</b>		<b>£2,320,000</b>	

### Non Education Programme 2011/12

Asset	Description of Works	Estimated Allocated Budget	Corporate Priorities
Wellington Civic & Leisure	Contribution to major capital works to address H&S priorities within the pool area. Part of BTI.	£400,000	Active Lifestyles Community Focused and Efficient Council
Various	Emergency Works to cover landlord responsibilities for major unplanned replacements.	£300,000	Community Focused and Efficient Council
Various	External Painting and preventative repairs - It is vital to undertake preventative planned maintenance to minimise future capital expenditure, it is proposed to carry out preventative repairs to approximately 20 properties per year based on a 4 year programme.	£50,000	Community Focused and Efficient Council
Various	Asbestos Removals will be prioritised using the Asbestos Management survey data.	£100,000	Community Focused and Efficient Council
Various	Energy Certification and related improvements. The energy certification of properties is a legislative requirement.	£150,000	Community Focused and Efficient Council
<b>TOTAL</b>		<b>£1,000,000</b>	