

2012/13 Revenue Budget Variations							
Description		Budget	Outturn	Variance	Corporate	Service	Comments
		£	£	£	£	£	
Safeguarding							
Children in Care and Fostering	Children in Care Placements	9,813,514	11,914,080	2,100,566		2,100,566	Based on all CiC placements, including Residential and both internal and external Fostering. Children in care numbers as at 31st March 2013 were 321 (31st March 2012 – 302). The numbers appear to have plateaued since the rise in the autumn.
	Supported Placements (Special Guardianship and Residence Orders)	375,992	490,313	114,321		114,321	This overspend has resulted from growth in numbers and placement costs. As at 31st March 2013 there were 61 supported children, and the majority of the cost results from payments to Carers. These are children who have exited care to live with permanent carers who are not their parents
Child Protection & Assessment	Staffing - including agency	2,127,950	2,686,567	558,617		558,617	This overspend is based on the net cost of agency staff, taking their costs and taking off budgets for posts being covered. The cost of agency staff is offset by any vacancies that were being covered. Numbers of Agency staff have reduced from 14 in September to 8.5 at the end of March, a further downward trend is expected in 2013-14.
	Legal Costs	100,000	223,510	123,510		123,510	This overspend reflects the costs associated with court proceedings, both in-house legal fees and the use of barristers. This budget has been reset for 2013-14 to reflect actual costs which have been evident for the last few years.
	Support for Children in Need and Assessments	123,410	305,858	182,448		182,448	This overspend reflects the costs associated with specific support for children in need and specific assessment requests. The level of such costs are subject to the individual cases which present during the year.
Asset Rentals		10,260	10,260	0			
Variations under £50,000		5,448,933	5,514,681	65,748		65,748	
Total Safeguarding		18,000,059	21,145,269	3,145,210	0	3,145,210	
Education & Skills							
Education & Skills	Premature retirement and redundancy costs	1,419,131	1,321,953	(97,178)		(97,178)	Lower costs than budgeted in these areas arising from pattern of staffing changes
Education & Skills	Staffing	1,485,556	1,292,497	(193,059)		(193,059)	Impact of vacancies etc.
Education & Skills	Traded Advisory Services	178,513	106,212	(72,301)		(72,301)	Additional income generated from services to schools
School Organisation Services	Home to School Transport	3,127,019	2,751,780	(375,239)		(375,239)	Savings from operational efficiencies and demographic change
Education Partnership/Lifelong Learning	Grant income shortfall	579,210	875,381	296,171		296,171	Impact of loss of Education Business Partnership and Lifelong Learning grant income
Asset Rentals		4,093,193	4,093,193	0		0	
Variations under £50,000		(2,433,198)	(2,572,676)	(139,478)		(139,478)	
				0		0	
Total Education & Skills		8,449,424	7,868,340	(581,084)	0	(581,084)	

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Family and Cohesion Services							
	Shortbreaks	72,494	(13,701)	(86,195)		(86,195)	This saving has resulted from a careful review of existing commitments and levels of service.
Early Intervention	Children & Family Locality Services	(69,447)	(439,153)	(369,706)		(369,706)	Includes staffing savings on Newdale and generally across Children's and Family Locality Services
	Teenage Pregnancy	4,142	(102,052)	(106,194)		(106,194)	Reflects staffing savings and changes in level of service pending re-launch via the Health and Well Being Strategy.
Integrated Planning, Placements & Commissioning	Family Placements	301,817	238,976	(62,841)		(62,841)	This is as a result of delays in recruiting to posts following restructure
	Transport	3,696,416	3,456,336	(240,080)		(240,080)	Various underspends including BSOG fuel duty rebate, Outside Hire income, Vehicle maintenance with a number of other small underspends.
	Commissioning Children	159,413	219,193	59,780		59,780	Following the cessation of the joint commissioning arrangements during 2012/13, the PCT did not contribute income as they formerly had. There was an overall saving on joint commissioning across adults and children's service areas
Family Connect		241,880	155,873	(86,007)		(86,007)	This variation has arisen across a number of operational budget heads, the majority from staff vacancies which existed for part of the year(underspent £64k)
Family & Cohesion Services	TAMHS	(22,188)	(72,188)	(50,000)		(50,000)	Saving following restructuring. Whilst there are plans for some targeted initiatives in future years the expectation is that most of this service has been embedded within the new structures created.
Cohesion	Youth & Community Income	171,008	55,648	(115,360)		(115,360)	The budget reported of £271k is the net budget. The variance is on a gross expenditure budget of £990k. Income was generated in excess of target by £61k, and the remaining variance of £54k is the total of various expenditure variations of under £50k.
Asset Rentals		385,556	385,556	0			
Variations under £50000		9,597,348	9,545,447	(51,901)		(51,901)	
Total Family and Cohesion Services		14,538,439	13,429,935	(1,108,504)	0	(1,108,504)	
Customer & People's Services							
ICT	Employees - ICT Gold Staffing	220,930	298,483	77,553		77,553	Increased staffing costs due to switch to provision of Gold Service to schools
ICT	Income - ICT Trading	0	(67,271)	(67,271)		(67,271)	Surplus income received from recharges for VOIP and Orange phones
ICT	Supplies & Services - ICT Corporate	1,073,760	1,419,505	345,745		345,745	Over spend in relation to system maintenance contracts
ICT	Supplies & Services - Print Room	175,520	108,925	(66,595)		(66,595)	Saving arising from revised rental charge for print room machines
ICT	Income - Print Room	(362,740)	(231,919)	130,821		130,821	Shortfall against income target due to reduced printing volumes
ICT	ICT - Capitalisation of PC's	0	(307,143)	(307,143)		(307,143)	Surplus generated from capitalisation of thick/thin client PC's
Revenues & Benefits	NNDR Discretionary Relief	60,560	170,108	109,548	109,548		Relief costs higher than budgeted
Revenues & Benefits	Court Fees income	(914,320)	(794,684)	119,636	119,636		Shortfall against court fees income
Catering	Income - Civic Offices Canteen	(94,510)	(33,167)	61,343		61,343	Shortfalls against income target following move to Addenbrooke House. This has been offset by under spends on provisions of £32.6k.
Catering	Income - Education Catering Free School Meals Account	(795,700)	(608,234)	187,466		187,466	Shortfall against budgeted free school meal funding following the loss of business from several schools in 11/12 and 12/13.
Catering	Income - Lets Cook Together	(56,000)	23,000	79,000		79,000	Shortfall in 2012/13
Catering	Primary School Catering	5,655	112,235	106,580		106,580	Shortfall in income received for paid meals.
Customer Services	Income - Cemeteries	(139,100)	(193,039)	(53,939)		(53,939)	Additional income generated from increased number of burials in year

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People Services	Cemeteries - Support Services	16,890	8,670	(8,220)	(8,220)		Variation on support service recharges
	Employees - People Services	1,710,690	1,492,027	(218,663)		(218,663)	Under spend against staffing as a result of the restructure of HR & OI
People Services	Support Services	226,670	169,020	(57,650)	(57,650)		Variation on support service recharges
Variations under £50,000	Asset Rents	3,246,215	3,089,894	(156,321)		(156,321)	
Total Customer & People Services		4,374,520	4,656,410	281,890	163,314	118,576	
Neighbourhood & Leisure Services							
Engineers Services							
Engineers	Salaries	1,174,411	1,102,369	(72,042)		(72,042)	Savings due to vacancy management
	Fees & Charges	(1,784,470)	(1,655,413)	129,057		129,057	Net engineers fee income shortfall after maximisation of capitalisation.
Street Lighting, Signs and Footway Lighting	Energy	1,014,808	893,315	(121,493)		(121,493)	Energy Charges
	Maintenance	257,885	237,578	(20,307)		(20,307)	Ad hoc maintenance
Special Fund - Footway Lighting							
Street Lighting & Signs	Energy and Maintenance Costs	726,160	708,998	(17,162)		(17,162)	
Bridges, Structures & Retaining Walls		217,040	270,671	53,631		53,631	Additional expenditure incurred on retaining walls
Public Realm							
	Winter Maintenance	412,397	736,052	323,655		323,655	Winter Maintenance budget insufficient due to the level of fixed costs, plus increased pressure due to weather conditions. £150k budget growth received in 13/14.
	Highways Maintenance	899,681	1,194,329	294,648		294,648	Additional teams to address highways maintenance issues (net off teams charged to the £400k environmental works reserve. Includes use of capital funding and use of one off balances to mitigate costs of additional works. This is not available in 2013/2014. Plus underspends on various highways maintenance budgets.
	Environmental Maintenance	4,685,644	4,599,187	(86,457)		(86,457)	Net savings
	Public Realm - range of underspends on operational budgets following management action	9,993,043	9,623,292	(369,751)		(369,751)	Net savings
Highways & Transport	Income	(110,120)	(30,248)	79,872		79,872	Income not achieved due to reduced car park ticket and fine income. Reduced fixed penalty notices (FPN) income from utility companies who are improving their compliance, in addition to companies defaulting on paying FPN's.
Leisure Facilities & Services	Ice Rink	455,580	507,895	52,315		52,315	Delayed reopening, this does not include property related budget. Net of use of one off reserves.

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		£	£	£	£	£	
	Mens Health - employees		67,100	67,100		67,100	Salaries & related expenditure to deliver this service, offset by income below.
	Mens Health - income		(67,100)	(67,100)		(67,100)	Income for this service
	Disability Junior Activities - expenditure		80,563	80,563		80,563	Salaries & related expenditure to deliver this service, offset by income below
	Disability Junior Activities - income		(80,563)	(80,563)		(80,563)	Income for this service
Arts & Culture	Schools music service - employees and income	(29,330)	56,926	86,256		86,256	Overspend on music teacher salaries plus £48.5k unachievable income target, growth given in 13/14.
	Oakengates Theatre	331,030	310,899	(20,131)		(20,131)	Additional income at Oakengates Theatre.
Variations under £50,000		8,018,215	7,923,239	(94,976)		(94,976)	
Total Neighbourhood & Leisure Services		26,261,974	26,479,089	217,115	0	217,115	
Development, Business & Housing							
Development Management	Building Regulations Applications income	(437,210)	(336,630)	100,580		100,580	Non sustainable Building control fee income target, budget growth agreed for 13/14.
	Planning Applications - Supplies & Services	5,830	82,374	76,544		76,544	Legal fees net of one off funding.
	Planning Applications - Income	(1,109,480)	(899,970)	209,510		209,510	Non sustainable Planning fee income target, net of one off funding, budget growth agreed in 13/14.
	Planning Business Mgt Account - Employees	1,444,832	1,314,394	(130,438)		(130,438)	One off funding from vacancy management during re-structure process.
Business & Development Planning	Business Support - employees	1,022,158	828,917	(193,241)		(193,241)	Vacancy management during restructure period, one off underspend
Facilities Management & Cleaning Services	School Trading	(150,540)	(55,805)	94,735		94,735	Impact of schools trading
	One off Funding	138,000	30,500	(107,500)		(107,500)	Use of one off funding to mitigate
Regeneration & Investment	Property Investment Portfolio income	(5,969,698)	(5,741,483)	228,215		228,215	Shortfall in PIP rental income against income target due to high level of voids in the current economic climate; budget re-aligned in 2013/14
Property & Design	Operational Premises - NNDR	138,000	234,000	96,000		96,000	Increased NNDR for Abraham Darby & Tennis Centre
	Premises - other costs	853,624	715,624	(138,000)		(138,000)	Early delivery of property rationalisation savings
	Management Account - supplies & services	216,010	98,397	(117,613)		(117,613)	Reduced use of consultants
Assistant Director	Employees	320,473	139,785	(180,688)		(180,688)	Part Year Restructure Savings, vacancy management savings, freeze on additional hours during restructure process and release of top of scale funding
Assistant Director - Economic Development		137,500	24,451	(113,049)	(113,049)		
Asset Rentals				0		0	

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Description	Budget	Outturn	Variance	Corporate	Service	Comments	
	£	£	£	£	£		
Variances under £50,000	3,124,282	3,167,862	43,580		43,580		
Total Development, Business & Housing	(266,219)	(397,584)	(131,365)	(113,049)	(18,316)		
Care & Support							
Purchasing - all client groups	33,340,000	38,382,000	5,042,000		5,500,000	The change in the interpretation and application of national CHC guidelines by the local PCT in 2009/10 led to a 75% cut in their financial support for vulnerable people with long term health conditions and placed an increased burden of over £8m pa on the Council's Adult Care budget, which is in the process of being cut by 30% as a result of Government grant cuts. Since then this changed approach has led to new cases also falling on the adult care budget which would previously have been NHS funded on top of the cases where existing NHS funding was taken away, leaving a net position of around £8.5-9.0m additional spending pressure ongoing. The Council's ongoing Adult Care budget has been increased by around £3m to offset some of this pressure by cutting other service budgets, leaving a net £5.5m and unfunded ongoing. This is currently being met by £4.7m one off national and local NHS funding leaving a net shortfall of £0.8m falling on one off Adult Care funds this year. Discussions around this unresolved problem passed on by the PCT to the new Clinical Commissioning Group continue.	
Funding from the PCT	-	2,700,000	(2,700,000)		(2,700,000)	One off PCT contribution towards displaced CHC costs in order to prevent further cuts to Adult Care services impacting on the NHS	
Funding from PCT (Dept. Of Health Funding)	-	(2,030,000)	(2,030,000)		(2,030,000)	£2.03m one off National NHS grant towards protecting Adult Care services which impact on the NHS: This is being used to delay further cuts to Adult Care services which would otherwise follow from the withdrawal of PCT funding for CHC cases causing increased council budget pressures.	
Purchasing - all client groups - non-CHC spend					(458,000)	Reduction in forecast Homecare costs across all client groups	
Sub-total			312,000		312,000		
Care Leavers	574,559	1,277,717	703,158		703,158	When the service was transferred from Children's services into adults the pressure was around £480k. Pressure on budgets has continued to increase due to increasing costs of supported accommodation. Spend depends on the level of support and accommodation required; work is ongoing with the aim of reducing costs.	
Employee Costs	10,998,640	10,766,495	(232,145)		(232,145)	This underspend is a net position across staffing budgets, but the most significant underspends arise in Commissioning and Substance Misuse. The overall underspend arises from vacancies and part year appointments following restructure.	
Supporting People	3,477,720	3,724,146	246,426		246,426	A large part, £124k of this overspend is as a result of the additional savings agreed with WHT expected to result from a claim against Housing Benefit by the WHT. This saving has not been realised as suggested by WHT and this has resulted in a significant proportion of the overspend.	

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Description		Budget	Outturn	Variance	Corporate	Service	Comments
		£	£	£	£	£	
Use of One Off Funding			(1,256,072)	(1,256,072)		(1,256,072)	Resulting from a careful review of all available monies and commitments. This funding is only one off and will not be available in future years.
Income - client contributions for all client groups		(6,465,620)	(6,318,638)	146,982		146,982	Previous reports referred to further work being needed to ascertain the reasons for income shortfalls in the current year. This has now been done and a significant sum of around £0.4m was the result of income no longer received because of the review of CHC eligible clients and this is now the subject of the purchasing variance reported above. The remainder (reported here) is a shortfall on income budgets resulting from lower than expected client contributions.
Asset Rentals			-	-		0	
Variations under £50,000		691,421	784,969	93,548		93,548	
Total Care & Support		42,616,720	42,630,617	13,897	0	13,897	
Law, Democracy & Public Protection							
Land Charges	Income - Land Charges	(39,570)	(185,234)	(145,664)		(145,664)	Additional income received from Land Charges
Licensing	Income - Licensing	(369,000)	(244,109)	124,891		124,891	Shortfall against income target for licenses mainly due to loss of a number of taxi licenses to Shropshire
Asset Rentals							
Variations under £50,000		2,750,100	2,606,592	(143,508)		(143,508)	
Total Law, Democracy & Public Protection		2,341,530	2,177,249	(164,281)	0	(164,281)	
Finance, Audit & Information Governance							
Finance	Staffing - Schools & Care Finance	1,009,600	929,158	(80,442)		(80,442)	Savings arising from vacant posts for part of the year and staff not at top of grade. Plus saving on training.
External Audit Fee		249,890	157,463	(92,427)	(92,427)		Audit Fee lower than budgeted
	Variations Under £50k	(1,259,490)	(1,497,817)	(238,327)		(238,327)	
Total Finance, Audit & Information Governance		0	(411,196)	(411,196)	(92,427)	(318,769)	

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		£	£	£	£	£	
Cooperative Council							
Communications & Marketing	Employees - Communications & Marketing	429,580	372,333	(57,247)		(57,247)	Under spends on staffing arising from maternity leave and backfill arrangements
Delivery & Planning	Employees - Delivery & Planning	592,280	537,899	(54,381)		(54,381)	Under spends on staffing from vacant posts and employees not at top of grade
Sponsorship Income	Income	(54,260)	(46,922)	7,338	7,338		Shortfall of income generated in relation to roundabout advertisements.
Variations under £50,000		508,420	334,709	(173,711)		(173,711)	
Total Cooperative Council		1,476,020	1,198,019	(278,001)	7,338	(285,339)	
Council Wide							
Treasury Management		10,374,700	9,451,102	(923,598)	(923,598)		Benefits of low interest rates and lower than anticipated borrowing
Housing & Council Tax Benefits		(52,880)	(420,261)	(367,381)	(367,381)		Additional income in relation to rebilled rebates and recovery of Housing Benefit overpayments.
Purchase Rebates	West Mercia Supplies	(314,240)	(244,015)	70,225	70,225		Shortfall against budgeted WMS rebate - final dividend prior to sale. The Council is still a member of West Mercia Energy which is the utilities element of the purchasing consortium business which was not part of the sale.
Budgeted Contingency		2,820,189	1,073,065	(1,747,124)	(1,747,124)		Unused element of budgeted contingency (note budget were adjusted for the approved contractual inflation allocations)
Asset Rentals & Other Council Wide Items		(8,943,846)	(10,400,752)	(1,456,906)	(1,456,906)		
Variations under £50,000		4,578,010	4,613,203	35,193	35,193		
Total Council Wide		8,461,933	4,072,342	(4,389,591)	(4,389,591)	0	
Total Variations		126,254,400	122,848,490	(3,405,910)	(4,424,415)	1,018,505	
Required for 2013/14 budget contingency- Approved at Full Council in March 2013			2,500,000	2,500,000	2,500,000		
Transfer to Budget Strategy Reserve			850,387	850,387	850,387		
Overall Variation		126,254,400	126,198,877	(55,523)	(1,074,028)	1,018,505	

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Description		Budget	Outturn	Variance			Comments
		£	£	£	Corporate	Service	
		£	£	£	£	£	

Memoranda Account - Dedicated Schools Grant and Sixth Form Funding

The table below summarises the expenditure defrayed from the DSG and Sixth Form grant allocation within the respective Service Delivery Areas:

	Budget	Outturn	Variance	
	£	£	£	
Education & Skills	106,106,488	101,832,017	(4,274,471)	
Family & Cohesion	3,724,231	7,998,702	4,274,471	£0.792m relating to Specialist Education Provision
Childrens Safeguarding	25,000	25,000	0	
DSG is allocated as a separate grant by the Department of Education. It is in the main "passport" to Schools and the remainder applied to eligible expenditure on Education elsewhere within Education and Skills, Safeguarding and the Family and Cohesion budget. the grant was fully utilised in 2012/13, either spent or carried forward as part of the 2013/14 budget strategy with no remaining variance from allocation. The amount in the "variance" column reported arises because the grant receipt is most accounted for within Education & Skills but eligible spending occurs within Family & Cohesion which is funded by the grant.				