

TELFORD & WREKIN COUNCIL

CABINET - 24 JULY 2014

MARCHES LOCAL ENTERPRISE PARTNERSHIP UPDATE

REPORT OF DIRECTOR: DEVELOPMENT, BUSINESS & CUSTOMER SERVICES

LEAD CABINET MEMBER – CLLR KULDIP SAHOTA

PART A – SUMMARY REPORT

1. SUMMARY OF MAIN PROPOSALS

- 1.1 The Marches Local Enterprise Partnership (LEP) submitted its Strategic Economic Plan (SEP) and Growth Deal proposals to Government on 31st March. Titled *Accelerating Growth Through Opportunity* the SEP sets out how the LEP proposes to stimulate economic growth across the Marches. In response, **on 7th July Government announced that the Marches LEP has secured £75.3m from the Government's Single Local Growth Fund** to support a series of infrastructure investment projects to accelerate delivery of new jobs and homes. This includes £10.4m in 2015/16 and £12.3m in 2016/17 of confirmed funding and a provisional award of £41.9m for projects starting in 2016 and beyond. This is in addition to £10.7m that the Government has previously committed as part of the Local Growth Deal funding for the area.
- 1.2 The Government has selected projects to fund from the prioritised list set out in the Marches SEP. As a result **TWC is anticipated to receive £18.8m investment over the next 2 years** matched by £5.6m of public/private sector investment. This includes £13.9m confirmed funding for the Telford Growth Package which will accelerate delivery of employment land at Hortonwood and open up a number of housing sites. Included on the list against the provisional funding award is £3.6m for the Telford Eastern Gateway supporting delivery of the flagship T54 employment site and £1.3m to relocate the bus station in Telford Town Centre.
- 1.3 The Government has committed to start Growth Deal discussions for future years immediately over the unallocated minimum of £6bn of the £10bn available nationally for 2016/17 to 2020/21
- 1.4 In addition to the grant funding the **Government has made a commitment to explore the potential for sharing land receipts from the sale of agreed HCA assets in Telford**. The agreed local share would in part support a revolving Marches Investment Fund to drive further infrastructure delivery.
- 1.5 As part of agreeing the Growth Deal, Government is asking LEPs to put in place robust, collaborative, governance arrangements to ensure democratic accountability *for expenditure and delivery of the agreed delivery programme*. It is proposed that a Joint Committee be set up including the Leaders of the 3 Local Authorities forming the Marches LEP to exercise the necessary executive functions in relation to the LEP. Approval is sought for the constitution of this Committee.
- 1.6 The Hereford Enterprise Zone at Rotherwas includes over 60 hectares of land predicated to deliver c. 4200 jobs. With a proportion of the business rates uplift in future years to be invested across the LEP and a complimentary sector based offer to Telford's, the Borough has a vested interest in the success of the Zone. It is therefore proposed that TWC join the Member Board of the Hereford Enterprise Zone Ltd company as a stakeholder member. This will enable the Borough to receive reports and updates on the EZ business plan and to

discuss the business of the company ensuring maximum benefit to the LEP and, consequently, to the Borough.

- 1.7 The Report also provides an update on work by the Marches LEP to establish an EU Investment Strategy to draw down the notional allocation of £98m European Structural Funding to support economic growth in line with EU priorities.

RECOMMENDATIONS

2.1 That Cabinet

- a) approve the establishment of a joint committee to exercise executive functions in relation to the Marches LEP;
- b) approve the proposed constitution for the joint committee, as outlined in Appendix 1 and delegate decision-making powers delegated to the joint committee to councillor representatives appointed to it

2.2 That Cabinet approve TWC becoming a Stakeholder Member of the Hereford Enterprise Zone Company Ltd delegating responsibility to the Director, Development, Business & Customer Services or their representative to represent the Council and take decisions on behalf of the Council at meetings of the Stakeholder Member Board

2.3 That Cabinet recommend that Council approve that the Council can receive Growth Deal Funding from the Marches LEP and apply it to deliver the projects for which the funding has been allocated.

2.4 That Cabinet grant delegated authority to the Director, Development, Business & Customer Services in consultation with the Cabinet Member for Finance & Enterprise to negotiate with the Marches LEP and the Government regarding a potential HCA land receipt sharing agreement.

3. SUMMARY IMPACT ASSESSMENT

COMMUNITY IMPACT	Do these proposals contribute to specific Co-operative Council priorities?	
	Yes	• Protect and create jobs as part of a “business supporting, business winning council.” • Improve local people’s prospects through education & skills training • Protect and support our vulnerable children and adults • regenerate those neighbourhoods in need and work to ensure that local people have access to suitable housing • Improve health and wellbeing of our communities and address health inequalities and put our children and young people first • ensure that neighbourhoods are safe, clean and well maintained
	Will the proposals impact on specific groups of people?	
	Yes	Local Growth Fund and EU funding will have a positive impact across the Borough, helping to delivery new infrastructure, reduce unemployment, open up access to training, support businesses to grow and address social inequality.
TARGET COMPLETION/	The EU funding programme will run from 2014-2020 with the anticipated start date for projects being late Summer 2014. The SLGF will come into effect	

DELIVERY DATE	from 2015.																												
FINANCIAL/VALUE FOR MONEY IMPACT	Yes	The TWC projects which have been allocated Growth Deal Funding are set out in Table 2 of this report. These schemes will require both public and private sector match funding as set out in the table below. Should private sector investment not be secured for any of the projects, the Council will be required to make up this shortfall in funding – in accordance with commitments given in the funding bids. The availability of the public and private sector funding needs to be accessed and adjustments made to the capital budgets accordingly. <table border="1"> <thead> <tr> <th>Project</th><th>LGF Funding</th><th>Public Match Funding</th><th>Private Match Funding</th><th>LTB Transport Funding</th></tr> </thead> <tbody> <tr> <td>Telford Growth Package</td><td>£10.33m</td><td>£0.30m</td><td>£3.175m</td><td>£3.560m</td></tr> <tr> <td>Telford Eastern Gateway</td><td>£3.60M</td><td>£0.50m</td><td>£1.082m</td><td></td></tr> <tr> <td>Telford Bus Station</td><td>£1.30m</td><td></td><td>£0.569</td><td></td></tr> <tr> <td>Total</td><td>£15.23m</td><td>£0.80m</td><td>£4.826m</td><td>£3.560m</td></tr> </tbody> </table> There are no anticipated costs to TWC arising from the recommendation regarding becoming a Stakeholder Member of the Hereford Enterprise Zone, but financial advice will be provided as required. Financial advice and support will also be provided during the negotiations with Government regarding the potential HCA land receipt sharing proposal. Should this have implications outside the approved budget further approvals will be sought. TWC finance officers have raised concerns regarding the apparent ‘open ended’ nature of the proposed budgetary delegations to the LEP Joint Committee and how these fit with the Financial Regulations and Service and Financial Planning framework of the Council. Suggested amendments to the draft documents have been proposed and sent to the LEP for comments and are incorporated in the draft Constitution at Appendix 1. JAC 070714			Project	LGF Funding	Public Match Funding	Private Match Funding	LTB Transport Funding	Telford Growth Package	£10.33m	£0.30m	£3.175m	£3.560m	Telford Eastern Gateway	£3.60M	£0.50m	£1.082m		Telford Bus Station	£1.30m		£0.569		Total	£15.23m	£0.80m	£4.826m	£3.560m
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LEGAL ISSUES	Yes	To undertake its involvement in the LEP the authority relies on its general power of competence (section 1 of the Localism Act 2011). Part VI of the Local Government Act 1972 and Part 1, Chapter 2 of the Local Government Act 2000 (as amended) makes provision for local authorities to establish joint committees. Provided that the functions to be exercised are executive functions, it is a matter for the respective Cabinets to determine the establishment of an executive joint committee and to agree the executive functions to be delegated to that joint committee. Every member of the joint committee must be a member of their nominating council’s Cabinet and be delegated to take decisions on behalf of the cabinet at the joint committee. In the absence of joint scrutiny committee decisions of the joint committee will remain subject to call in under each of the delegating authorities’ respective call in procedures. Should governance arrangements not be robust and transparent																											

		there is a risk that the reputation of any or all of the participating authorities will be damaged. There is also a significant risk that if there are not clear arrangements for ensuring democratic accountability in the decision-making relating to allocation of public funding the Marches LEP will not secure central government funding.
OTHER IMPACTS, RISKS & OPPORTUNITIES	No	The outcome of the Growth Deal provides the opportunity for strategic and local infrastructure improvements to be delivered accelerating the delivery of new homes and jobs. The potential for the LEP and the Borough to retain a share of the land receipts from sale of agreed HCA land assets offers the opportunity for reinvestment into the delivery of further sites driving the delivery of growth. The potential extension of the successful partnership with HCA to include stewardship of residential sites provides the opportunity to ensure sites brought forward meet the needs of local communities and the Borough as a whole. In the event that the private sector funding anticipated to match the Government SLGF contribution does not come forward as profiled TWC might need to step in and fund the balance.
IMPACT ON SPECIFIC WARDS	No	Borough wide impact.

PART B – ADDITIONAL INFORMATION

4. INFORMATION

- 4.1 The Marches Local Enterprise Partnership (LEP) is one of 39 LEPs established as a key channel for the investment of Government and EU funding to drive economic growth and job creation.
- 4.2 Reports to Cabinet in October and December 2013 set out two key areas of activity being lead by the Marches LEP:
1. Development of a multi-year SEP and Growth Deal proposals to secure a share of the Governments Single Local Growth Fund (SLGF) due to be awarded from 2015/16
 2. Development of an EU Investment Strategy setting out how the notional allocation of £98M from the new single national operational programme for 2014/-20 EU structural fund programme, would be spent to support economic growth in line with EU priorities.

Marches Strategic Economic Plan & Growth Deal

- 4.3 All LEPs were required to submit Strategic Economic Plan and Growth Deal proposals to Government by the end of March 2014. The multi-year SEPs sets out how the whole LEP area will deliver economic growth and critically new jobs and new homes. Through Growth Deals LEPs can seek freedoms, flexibilities and resources from Government and a share of the Single Local Growth Fund (SLGF) to deliver their growth priorities.
- 4.4 Nationally the SLGF is to comprise £2bn for 2015/16 with a promise of at least that amount in future years. The 2015/16 pot includes funding for transport and skills with existing capital transport funds which to date has come direct to Local Authorities making up c.55% of the SLGF.

- 4.5 Government has been clear that the allocation of SLGF is a competitive process and the proportion received by each LEP will depend upon the detail provided in the LEP SEP.
- 4.6 The Marches LEP submitted its SEP – *Accelerating Growth Through Opportunity* on 31st March 2014. The Marches vision is to create 70,000 new homes and 40,000 new jobs over the next 20 years. The SEP sought support from the SLGF to kick start growth through investment in 14 infrastructure and transport projects key to unlocking and accelerating delivery of housing and employment sites.
- 4.7 On 7th July Government announced the Growth Deals agreed with each of the 39 LEP. This confirmed that the **Marches LEP has secured £75.3M from the SLGF** to support economic growth in the area. Table 1 provides a breakdown of the SLGF secured by the Marches and the element anticipated to be invested in the Borough.

The Marches LEP Local Growth Fund Breakdown (£m)				
	2015/16	2016/17 Onwards	Total	Anticipated funding for T&W
Local Growth Fund Award	10.40	12.36	22.76	10.33
Previously committed funding (Transport Schemes)	2.40	8.30	10.70	3.56
Provisional allocation to projects starting 16/17 and beyond	-	41.83	41.83	4.9
TOTAL	12.80	62.49	75.29	18.79

- 4.8 Government has selected projects to fund from the 14 prioritised by the Marches LEP. Two projects, one in Telford (Telford Growth Package), have been identified for start in 2015/16 with committed funding. A further 6 schemes (2 in Telford and Wrekin) have been selected to start in 2016/17 or a later year. Funding for these is a provisional allocation subject to agreeing milestones for development and delivery with DCLG. The schemes are summarised in Table 2.

Table 2 Components of Marches LEP Funding Deal (£m)		
	2015/16	2016/17
YEAR ONE STARTS		
Telford Growth Package*	4.96	5.37
Hereford City Centre Package	5.44	6.99
TOTAL	10.4	12.36
YEAR TWO & BEYOND		
Shrewsbury Transport Package		2.43
Telford Eastern Gateway		3.60

Oxon Link Road		4.2
South Wye Transport Package		27.00
Telford Bus Station		1.30
Skills Capital		3.30
PROVISIONAL TOTAL		41.83
Non Infrastructure Revenue Funding		
Marches LEP Growth Hub	0.250	

4.9 Through the SLGF allocations the delivery of significant employment and residential land will be accelerated across Telford:-:-

- The confirmed funding for the **Telford Growth Package** will deliver improvements to key junctions on the A442 as well as utilities and on site infrastructure opening up a 21Ha extension to Hortonwood and supporting delivery of a number of housing sites. The investment will accelerate the delivery of over 4000 houses and 6,900 jobs.
- The **Telford Eastern Gateway** project will delivery improvements to M54 J4 and on site infrastructure supporting the delivery of 31 Ha of employment land 12 miles from the Jaguar Land Rover engine plant. The infrastructure will support delivery of more than 3,400 jobs and 1,400 new homes.
- The funding for the **Telford Bus Station** will enable a new bus station to be developed which is a key part of completing the town centre redevelopment, opening up new retail space and improving connectivity across the town centre and supporting the delivery of 300 jobs.

4.10 The Government's investment will leverage a further c.£5.6m of direct public/private matched funding into the delivery of the 3 Telford and Wrekin schemes as well as significant indirect benefits from construction.

4.11 The £3.3m earmarked for skills capital investment will be subject to further negotiation with the Skills Funding Agency to determine the list of schemes to be supported.

4.12 Within the SLGF allocation the Government has committed £0.250m funding to the LEP to develop its ideas for a 'Growth Hub'. This is intended to support greater coordination and simplification of national, local, public and private sector business support and finance offers and ensure a seamless customer experience for businesses across the area. This will compliment and offer the potential to extend local business support provision.

4.13 In addition to the direct investment into schemes, the **Government has also made a commitment to explore the potential for sharing land receipts from the sale of HCA assets** between the HCA and the Marches LEP and to piloting the extension of the current stewardship arrangements to cover residential land disposals. This will be subject to further detailed negotiation and completion of a business case to demonstrate acceleration in the disposal of land and/or uplift in land value. Any sharing of receipts would start only after the repayment of Treasury targets for land receipts in 2015/16. This commitment by Government represents a significant opportunity for the Borough to pursue a long held goal and reflects Government's recognition of the growth potential of Telford and its delivery track record particularly since the introduction of the Stewardship Agreement with HCA in 2011/12

4.14 The Government has also agreed to the principle of the LEP creating a **Marches Investment Fund** providing a mechanism to recycle funds from one investment into the next creating a

sustainable investment model to drive further growth. This will be funded from a proportion of the retained land receipts alongside business rates uplift from the Hereford Enterprise Zone and Growing Places Fund.

- 4.15 In terms of taking forward delivery of SEP and Growth Deals Government is keen to see robust governance arrangements in place. The following section outlines proposals to establish a new joint committee of Leaders of the 3 Local Authorities to comply with this requirement.

Marches Local Economic Partnership Joint Committee

- 4.16 The Marches LEP is an informal, business sector led private/public sector partnership, tasked with creating the conditions for economic vitality and sustainable employment.
- 4.17 The work of the LEP is directed by a board which provides the strategic lead and is responsible for setting the overall strategy for growth including: the development of its strategic economic plan priorities, oversight and endorsement of strategic projects, and monitoring of expenditure and output performance for the programme of work. The board is chaired by one of the area's business leaders and board members are drawn from the areas' three business boards, the skills sector, business champions from across the LEP area, and the Leaders of the three unitary councils.
- 4.18 As an informal partnership the LEP has no legal entity and therefore one of the three councils (Shropshire) acts as accountable body.
- 4.19 Nationally there is an expectation that the involvement and engagement of the relevant local authorities, in accordance with their community leadership role, will ensure there remains democratic accountability around decision-making regarding use of public funds. To ensure that this is delivered in the most efficient way possible it is proposed that this is secured in the Marches by the establishment of an executive joint committee to which each of the three executives delegate authority to take decisions regarding strategic economic policy for the LEP area, and use of public funding to support those priorities.
- 4.20 A draft constitution for such an executive joint committee is attached at Appendix 1. Each of the three councils involved is seeking similar approval to this arrangement in accordance with their respective decision-making processes.
- 4.21 It is proposed that, to provide some balance to the overall workload across the three authorities, Herefordshire Council will take the lead in relation to governance and will therefore act as 'host' for this joint committee and provide relevant governance support.
- 4.22 To provide context for how such an executive joint committee fits within the overall LEP governance, attached at Appendix 2 is the LEP governance structure.

Hereford Enterprise Zone

- 4.23 The Hereford Enterprise Zone (HEZ) at Rotherwas was designated in 2011. The site includes over 60 hectares of land located on the A49 with access to the M50. The site is predicated to be able to accommodate c.4,200 jobs. To date 12,000m² of space has been taken up. The Zone's focus is on attracting advanced manufacturing and particularly defence industries making it complimentary to Telford's own advanced manufacturing sector specialisms.
- 4.24 As part of the designation of the HEZ it was agreed that a proportion of business rates uplift will come back to the LEP for investment across the Marches area, in future years.

- 4.25 Alongside Shropshire Council TWC has an opportunity to join the Hereford Enterprise Zone Ltd Member Board as a Stakeholder Member. A Stakeholder Member is one that has a vested interest in the Enterprise Zone.
- 4.26 The purpose of the Member Board is to:
- Meet every 4 months to receive reports and updates from the Executive Board
 - To provide an official forum at which Members can discuss the business of the Company and give feedback to the Executive Board
- 4.27 It is proposed that TWC take up the opportunity to become a Stakeholder Member of the Company represented by the Director, Development, Business & Customer Services. This will enable TWC to participate in decision making around the delivery of the HEZ, support the Executive Board maximise on the potential of the Site and ensure effective links and connections are made to the Telford investment offer.

European Structural and Investment Funds

- 4.28 The 2014-2020 EU structural funding programmes, which include the European Regional Development Fund (ERDF), European Social Fund (ESF) and European Agricultural Fund for Rural Development (EAFRD), are to be aligned under a single strategic framework to deliver EU 2020 targets. These funds exist to promote smart, sustainable and inclusive growth.
- 4.29 On 27 June 2013, LEP's were notified of their ERDF and ESF notional allocation with the notional allocation for the Marches LEP being approximately £98m (this allocation does not include EAFRD funding). Of this, Telford & Wrekin and Shropshire, as 'Transition' regions, will receive higher allocations than Herefordshire, which is classified by the EU as a 'Competitive' region. The allocation has to be apportioned across the EU Commission funding priorities as directed in the EU Guidance this places a significant priority on:
- Strengthening research, technological development & innovation
 - Enhancing the competitiveness of SME's
 - Enhancing access to, use and quality of ICT
 - Supporting the shift towards a low-carbon economy in all sectors
- 4.30 Each LEP is required to submit an **EU Investment Strategy**, setting out how this allocation will be spent to support economic growth, whilst meeting EU priorities. The first draft of the Marches EU Investment Strategy was submitted in October 2013 and following feedback and adjustment an updated draft was submitted on the 30th May 2014. Government has not yet confirmed when LEP's can expect to receive final approval.
- 4.31 Government arrangements for the management of the National Programme are still to be finalised, although Government has indicated that at the end of December 2014 each LEP must submit its first 'Annual Implementation Plan', setting out how and when calls for projects are to be rolled out over the first year of the programme.
- 4.32 The UK Government is also still negotiating with the EU Commission regarding the involvement of the LEP's in running the EU Funding Programme. Because the EU does not recognise LEP boundaries (the EU only recognises regions), Government is proposing to set up Local Management Committees (LMC's) who would have the role of arranging calls for projects and endorsing bids. This Committee would sit outside the LEP structure and have members that are detached from the development of projects. It is anticipated that Government will work with the LEP's on the developing LMC's when the EU has agreed to the UK proposals.
- 4.33 To take forward the development of the first Marches Implementation Plan, the LEP Board has identified Champions and Lead Officers for each of the Strategic Activities. Kathy Mulholland, Team Leader Funding & Inward Investment, shares the lead for 'Enhancing

Competitiveness, Research and Innovation and Enabling Technology' which is key to many elements of the Borough investment and business support priorities. The Board Champions for this theme are Paul Hinkin, Chair of the Telford Business Board and Mandy Thorn, Chair of the Shropshire Business Board.

5. PREVIOUS MINUTES

Cabinet – 11th January 2011, CB-110

Cabinet – 17th October 2013

Cabinet – 16th December 2013

**Report prepared by Katherine Kynaston, Business & Development Planning SDM- 01952
384021**

Appendix 1 - Marches Enterprise Joint Executive Committee - Constitution

Purpose

1. Herefordshire Council, Shropshire Council and Telford & Wrekin Council have established an executive joint committee, known as the Marches Enterprise Joint Committee (MEJC) for the purpose of discharging the functions set out in paragraph 12 below.
2. MEJC is a joint committee of the executive for the purposes of Part VI of the Local Government Act 1972 and Part 1, Chapter 2 of the Local Government Act 2000 and the provisions applicable to joint committees of the executive shall apply to MEJC.
3. MEJC will take decisions in accordance with the principles of good decision-making namely:
 - giving consideration to all options available;
 - having regard to due consultation;
 - giving consideration to professional advice from officers;
 - having clarity of aims and desired outcomes;
 - the action proposed must be proportionate to the desired outcome;
 - having respect and regard for human rights;
 - a presumption for openness, transparency and accountability;
 - only relevant matters being taken into account;
 - due weight to all material considerations (including opportunities and risks);
 - proper procedures being followed.

Membership and voting

4. MEJC shall comprise four members as follows: three voting members, each council being entitled to appoint one voting member who shall be a member of that council's Cabinet; and one non-voting member, being the Marches Local Enterprise Board Chair. In the event of a voting member of the MEJC ceasing to be a member or executive member of their appointing council, that council shall appoint another voting member in their place. Only a voting member is entitled to be Chair or Vice Chair of MEJC.
5. Each council may appoint members of its executive as named substitutes for voting members to attend meetings in the absence of a voting member appointed under 4 above. The secretary of MEJC shall be notified of any named substitutes before commencement of the meeting.
6. For the avoidance of doubt, it is a matter for the respective councils' executives to appoint their voting members/substitutes.
7. The MEJC shall, at its annual meeting, elect a Chair and Vice Chair from among its voting members; or may choose to adopt for that year a rotating Chair. In the event of an elected Chair and Vice Chair not being present the MEJC shall elect a Chair for the meeting from the voting members present.
8. Two voting members shall constitute a quorum. Unless the law provides otherwise all matters shall be decided by a majority of the votes of the voting members present; if there are equal numbers of votes for and against, the Chair shall exercise a second, casting vote.

Meeting Arrangements

9. Herefordshire Council will act as secretariat to MEJC and provide all necessary governance support.
10. MEJC shall meet at least annually and otherwise as may be determined by the Chair, or at the written (electronically or otherwise) request of any two voting members; any such request should be forwarded to the secretariat who will convene a meeting within 28 working days of receiving the request.
11. The secretariat will give notice of time, date and venue for the meetings in accordance with the provisions of the access to information requirements of the Local Government Act 2000 as amended and ensure compliance with The Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012.
12. Unless explicitly provided for within this constitution; the relevant standing orders for MEJC are those of Herefordshire Council.

Functions

13. MEJC shall fulfil the following executive functions, at all times having regard to the duty to co-operate and the views of the Marches LEP Board:
 - a) Set, monitor and review objectives and priorities for strategic economic investment across the Marches LEP area
 - b) Agree allocation of Marches LEP revenue and capital spend that is under the control of the LEP Board and relating to the delivery of the LEP Strategic Economic Plan.
 - c) Agree Marches LEP capital expenditure programmes relating to the delivery of the LEP Strategic Economic Plan and ensure policy and programmes are delivered effectively
 - d) Agree Major Transport Scheme funding allocation in line with the LEP Strategic Economic Plan
 - e) Ensure alignment between decision making regarding achievement of the Marches Strategic Economic Plan and decisions on other related areas of policy such as land use, transportation and wider community and economic regeneration
 - f) Influence and align government and public investment in order to boost economic growth within the Marches LEP area
 - g) Provide an annual report on the activities of MEJC to the three partner councils
 - h) Agree lead or accountable body status for any particular issue as necessary
 - i) Review and (where all three Leaders are present) amend the Terms of Reference of the MJEC.

Appendix 2 – Marches Local Enterprise Partnership Structure

Marches LEP Board (11 Board Members)

- Chairman
 - 3 Area Business Board Chairs, providing an underlying 60-strong business constituency
 - Skills Champion
 - 3 Co-opted Business Champions
 - 3 Unitary Council Leaders
-

Marches Joint Executive Committee



Marches LEP Team

- LEP Chair
- LEP Director
- Partnership Manager
- x2 Project Officers
- X3 LA Directors
- Finance Officer (Shropshire)
- X3 LA Heads of Service
- Office Administrator
- S.151 Officer
- Technical Assistance
- Governance Officer (Herefordshire)
- EZ Managing Director
- PR & Communications



Marches Sub Committees & Working Groups

- Marches Local Transport Body
- Marches Skills Board
- Marches Funding Forum
- Hereford Enterprise Zone Board
- Marches Planning & Housing Partnership
- Food, Drink, Agri-Tech
- Commissioning Groups
- Assurance Groups