

TELFORD & WREKIN COUNCIL HEALTH & WELLBEING BOARD

NHS FUTUREFIT PROGRAMME REPORT

DAVID EVANS, CHIEF OFFICER, TELFORD & WREKIN CLINICAL COMMISSIONING GROUP

LEAD CABINET MEMBER – N/A

PART A) – SUMMARY REPORT

1. SUMMARY OF MAIN PROPOSALS

The attached report seeks to provide an update on the current progress and forward plans of the NHS FutureFit Programme.

2. RECOMMENDATIONS (AND TO WHOM ACTIONS APPLY eg CCG, Council)

The Board is invited to note the update report.

3. IMPACT OF ACTION - (How it is intended that action will make a difference)

The Programme is focused on acute and community hospital services in Shropshire and Telford & Wrekin. It involves all communities who use those services, particularly across Shropshire, Telford & Wrekin and mid Wales. The aim is to develop a clear vision for excellent and sustainable acute and community hospitals - safe, accessible, offering the best clinical outcomes, attracting and developing skilled and experienced staff, providing rapid access to expert clinicians, working closely with community services, focused on those specialist services that can only be provided in hospital.

4. SUMMARY IMPACT ASSESSMENT

COMMUNITY IMPACT	Do these proposals contribute to a specific HWB Priority	
	No	
	Do these proposals contribute to specific Co-Operative Council priority objective(s)?	
	No	
	Will the proposals impact on specific groups of people?	
	Yes/No	This is unknown at the moment, however the Future Fit Programme has a specific workstream investigating the equality and quality impact of the proposals the programme produces.
TARGET COMPLETION/DELIVERY DATE	Key milestones are outlined in the Future Fit programme project execution plan: http://www.nhsfuturefit.co.uk/key-documents/documents/2-140120-shrop-csr-pep-v1-0-excl-appendix-3-2	
FINANCIAL/VALUE FOR MONEY IMPACT	Yes/No	This is not known at the moment, however the Future Fit Programme has a finance workstream focussing on the financial impact of the final proposals.
LEGAL ISSUES	No	None specifically arising from this report.
EQUALITY & DIVERSITY	Yes/No	This is unknown at the moment, however the Future Fit Programme has a specific workstream investigating the equality and quality impact of the proposals the programme produces.
IMPACT ON SPECIFIC WARDS	No	
PATIENTS & PUBLIC ENGAGEMENT	Yes	The Future Fit Programme has a specific Communications and Engagement Workstream designing and delivering the engagement and communications activity supporting this programme.
OTHER IMPACTS, RISKS & OPPORTUNITIES	No	

PART B) – ADDITIONAL INFORMATION

Please refer to the attached report "Programme Update Report"

Programme Update Report

Report to:	Telford & Wrekin Council Health & Wellbeing Board
Subject:	Programme Update Report
Report by:	Joint Senior Responsible Officer – David Evans
Date:	9 th September 2014

1 ACTIVITY AND CAPACITY MODELLING

An activity baseline was established earlier this year (Phase 1) which assumed no radical system change but factored in a range of efficiency strategies and key elements of demographic change.

The second phase of work is nearing completion by the combined Clinical Design and Activity & Capacity Workstreams. This sets out activity projections till 2018/19 based on the implementation of the agreed Clinical Model.

A third phase will be undertaken from October to develop projections specific to each shortlisted option.

2 FINANCIAL MODELLING

The Finance Workstream has built an overarching financial model and this is now being populated with baseline information from both providers and commissioners. This will then be used to model shortlisted options.

The Core Group has also commissioned work to develop a definition of affordability to inform the shortlisting process. This work will be reported through this workstream.

The Core Group has also asked for additional financial and economic analysis to be undertaken on long listed options once these are agreed. This is to respond to enquiries raised by the public in the deliberative events and in a survey about the resourcing of the FutureFit clinical model, and to reduce the risk that unaffordable options are included in the shortlist of options. This means that the time between long listing and short listing will be increased.

It is expected that this additional work will take a few weeks rather than months to complete and a revised programme timetable will be produced once the work has been scoped in more detail.

3 EMERGENCY CENTRE FEASIBILITY STUDY

This high level study is now completed and considers the feasibility of a 5 scenarios for a single Emergency Centre. For each scenario it sets out the assumed building requirements, estimated capital costs (and annual capital charges) and likely timescale for completion.

4 EVALUATION PROCESS & CRITERIA

Following its initial workshops in June, the Evaluation Panel has met again to propose to the Programme Board a long list of options and the evaluation criteria to be used in determining the shortlist. The Panel's proposals have been informed by reports from Public Engagement events and a stratified telephone survey of 1000 people.

5 IMPACT ASSESSMENT

An additional workstream has been created to assess the impact of the Programme's proposals across a range of areas. This will encompass the mandatory Equality Impact Assessment and will also provide significant opportunity for channelling public feedback on the Shortlisted options.

Work is underway to complete a baseline assessment in September (which will both inform the Shortlisting process and add further detail to the Case for Change). This will detail the impact of the current configuration of services.

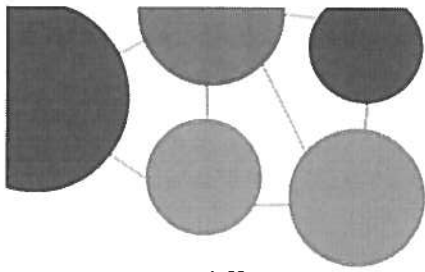
Following the confirmation of a Shortlist the workstream will commence detailed assessment of the impact of each option. This will be an iterative process, allowing for options to be improved through the mitigation of any adverse impacts that are identified. The areas of impact that will be assessed are being aligned with the Evaluation Criteria that will be used in evaluating options so that the impact assessment (and the public engagement which has fed into it) can directly inform the evaluation of options.

6 ENGAGEMENT & COMMUNICATIONS PLANS

In August, workshops were held to offer an opportunity for people to understand Future Fit and the reasons for change. These sessions focused on explaining the clinical design in more detail as well as exploring where each part of the model could be located. People were also asked to identify how they would judge different ideas based on what matters most to them and why. An independent report on these events has been produced and will be supplied to the Evaluation Panel, as will the results of the stratified telephone survey.

Further events in September will focus on the long list that has been agreed by the Programme Board on 17 September and seek public opinions that will inform the final Short Listing.

From the agreement of the shortlist to March (when the pre-election period begins) we will be touring the Shropshire, Telford & Wrekin and mid-Wales area with details of the short list of options for delivering the clinical model. These events will help us understand how the



different options could impact on communities and will enable public feedback to contribute directly to the evaluation of Shortlisted options next Summer.

7 PROGRAMME BOARD

At its next meeting on 17th September the Board will receive the recommended Long List and Evaluation Criteria, the Emergency Centre Feasibility Study. A fuller Programme Update Report plus key documents will be published on the website shortly afterwards.

The Board will also receive a report on red-rated items on the Programme's Risk Register. The full document is now being published on the website and will be updated monthly following review by the Programme Team (and input from workstreams).

David Evans

Joint Senior Responsible Officer

