

TELFORD & WREKIN COUNCIL

HEALTH & WELL-BEING BOARD – 15th JUNE 2016

DELIVERY OF THE HEALTH AND WELLBEING STRATEGY

REPORT OF: LIZ NOAKES: ASSISTANT DIRECTOR HEALTH AND WELL-BEING

PART A) – SUMMARY REPORT

1. SUMMARY OF MAIN PROPOSALS

To present to the Board a model for the delivery of its strategic priorities as outlined in the Health and Wellbeing Strategy.

2. RECOMMENDATIONS

That the Board approve the proposed:

- Model for the delivery of the HWBB priorities
- Reporting timetable
- Development of a performance framework
- ‘Development sessions’ for Board members

2. IMPACT OF ACTION

Following approval of the Health and Wellbeing Strategy in March 2016, it is essential that the Board approves a model for receiving updates on progress against the strategy and an agreed structure for holding CATPs to account in order to assure itself that outcomes identified within the Strategy are delivered.

4. SUMMARY IMPACT ASSESSMENT

COMMUNITY IMPACT	Do these proposals contribute to a specific HWB Priority	
	No	<i>However, this report outlines a proposed model for monitoring progress against the delivery of the HWB strategy and strategic priorities.</i>
	Do these proposals contribute to specific Co-Operative Council priority objective(s)?	
	Yes	<i>This report proposes an approach to delivering against the priorities of the Board over the next 12 months.</i>
	Will the proposals impact on specific groups of people?	
	No	N/A
TARGET COMPLETION/DELIVERY DATE	<i>Please see section 1.2 for a proposed timetable for receiving update reports against the HWBB priorities. The current HWBB priorities run for three years and therefore, the proposed model will continue into 2017/18 and 2018/19.</i>	
FINANCIAL/VALUE FOR MONEY IMPACT	Yes	<i>The delivery of this strategy and the detailed work programmes will need to be considered against the context of reducing resources. The Public Health grant allocation for 2016/17 details a reduction of £300k with an additional reduction of £320k anticipated in 2017/18. This is on top of a 6.2% in year reduction in 2015/16. At the same time the Council is receiving less Revenue Support Grant from the Government with £30m savings identified for 2016/17 and 2017/18 and estimates that a further £20m savings will need to be identified in the following 2 years.</i> <i>The detailed work programmes to support the delivery of this strategy will be need to be met from existing resources and this will be reported as part of future reports to this Board.</i>
LEGAL ISSUES	Yes	<i>The HWBB has a statutory obligation to encourage integrated working and to encourage commissioners of health-related services to work closely with the HWBB (section 195, Health and Social Care Act 2012).</i>

		<i>Accordingly, the proposals in this report will assist the HWBB in meeting its legal obligations. This continuing commitment to integrated working is also a requirement of the HWBB's terms of reference.</i>
EQUALITY & DIVERSITY	No	<i>None</i>
IMPACT ON SPECIFIC WARDS	No	<i>None</i>
PATIENTS & PUBLIC ENGAGEMENT	No	<i>Public consultation has already been undertaken in relation to the priorities – this was outlined in previous reports to the Board. However, we do propose to hold a stakeholder event in late June to share the attached work programmes in order to capture any shared initiatives/work which could help to deliver the priorities.</i>
OTHER IMPACTS, RISKS & OPPORTUNITIES	Yes	<i>Any risks to achieving the work programmes attached at appendix one will be highlighted as part of the regular reporting proposed in this report. A stakeholder event in late June will help to identify any opportunities for joint/collaborative working with our key stakeholders and identifying how they may contribute to achieving the HWBB priorities.</i>

PART B) – ADDITIONAL INFORMATION

1. INFORMATION

1.1 Delivery of the Board's strategic priorities

The Board approved the Health and Wellbeing Strategy 2016-2019 in March 2016 which identified three key priorities:

- ***Encourage healthier lifestyles***
- ***Improve mental wellbeing and mental health***
- ***Strengthen our communities and community based support***

The following sets out a proposed model for delivery of the Board's strategic priorities:

- A. Commissioning and Transformation Partnerships (CATPS)** will continue to be the core mechanism to deliver the strategy. Each of the existing CATPs (Early Help, Living Well Network and the Community Safety Partnership) have considered the priorities of the Board and identified in their work programmes how they will deliver against the priorities as well as beginning to develop a performance framework against which to measure progress. The new priorities are cross cutting and have not been allocated to one CATP, instead, as highlighted by the work programmes at **Appendix 1**, each CATP will contribute to all of the priorities. This is taken into account in the proposed reporting model set out at section 1.2 below.
- B.** In addition to the work of the CATPs, ***the Mental Health Strategy and action plan*** has been produced to develop and deliver a new model of mental health services to our communities. The approaches and themes highlighted in the new strategy are in line with, and consistent with the Health and Wellbeing priorities. The associated action plan for delivering the Mental Health Strategy was presented to the Board in March 2016 and will be reported again in September 2016. It is proposed that the reporting arrangements for the strategy and associated action plan remain in place with regular reporting to the board on progress (see section 1.2 below).

The attached work programme will continue to develop to take account of progress made and new areas of work highlighted by the Board. As previously highlighted to the Board in the Strategy report in March 2016, a stakeholder event will be held on 30th June 2016 to share the CATP work programmes and seek the views and input of our key stakeholders – this may result in amendments and developments to the attached work programmes. Any such developments will be highlighted to the Board as part of the regular reports from CATPs (See section 1.2 below).

1.2 Progress reporting and Governance arrangements

In order for the Board to hold the CATPs and Mental Health Strategy to account, the following reporting arrangements (as illustrated at **Appendix 2**) are proposed for the three remaining meetings of this municipal year:-

- ***Progress report against each priority*** (with contributions from each CATP) as follows:-

- **September 2016** – Improve Mental Wellbeing and Mental Health (Mental Health Strategy Action Plan)
 - **December 2016** – Encourage Healthier Lifestyles
 - **March 2017** – Strengthen Our Communities and Community Based Support
- **Highlight reports** from individual CATPS on their wider work programme as follows:-
 - **September 2016** – Living Well Network
 - **December 2016** – Community Safety Partnership
 - **March 2017** – Early Help Partnership
 - **Annual Performance Report**- setting out progress made against the performance measures identified for each of the priorities. It is proposed that a draft performance framework is presented to the September Board with an update against the framework reported in March 2017 (see next steps section at 1.3 below)
 - **Board Development Sessions** to support the Board in its role of holding CATPs and the Mental Health Strategy to account by providing an opportunity to discuss themes/issues and barriers in more detail. It is proposed that two early evening development sessions are held in October 2016 (focussing on the development of community based support) and January 2017 (focussing on healthier lifestyles).

1.3 Next Steps

- It is recognised that further developments are needed in order to progress the priority of ‘Strengthen Our Communities and Community Based Support’. There is currently no CATP to lead on this and it is recognised that although there are initiatives/projects being delivered which contribute to this priority, there is no central point of co-ordination. The local Sustainability Transformation Plan (STP) has key links to this area and therefore further work is needed to agree a consistent and effective way of managing these areas of work.
- A performance framework needs to be developed to support and monitor progress of the Board in progressing its priorities and meeting its objectives. The work programmes at Appendix 1 highlight some key measures within the ‘outcomes’ column – these will be used as the basis of a performance framework against which the Board will receive annual updates. A proposed framework will be brought to the September Board.

2. IMPACT ASSESSMENT – ADDITIONAL INFORMATION

None –see section 4 above.

3. PREVIOUS MINUTES

- HWB Strategy Development and JSNA presented on 23rd January 2013
- HWB Strategy Development and JSNA (including sign off of final strategy) presented on 13th March 2013

- A progress update against the Health & Wellbeing Strategy priority 'asset mapping' process was presented to the Board on 13th May 2013.
- Joint Health and Wellbeing Strategy Performance and Partnership Framework presented on 17th July 2013 and 18th September 2013
- Joint Health and Wellbeing Board Strategy Performance presented 22nd January 2014
- Health and Wellbeing Board Strategy Refresh presented 10th June 2015
- Health and Wellbeing Board Strategy Update presented 9th December 2015
- Health and Wellbeing Strategy Update presented 9th March 2016

4. **BACKGROUND PAPERS**

None.

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Appendix 1: Emerging HWBB Work Programme: By HWBB Priority

The following work programme summarises the key objectives and outcomes for each of the CATPs by Priority area. The table below indicates in the end column which CATP is responsible for the objective.

HWBB Priority	Key Task/Objective	Lead Officer/ Organisation	Desired outcome	Lead Partnership
Encourage Healthier Lifestyles	Implementation of the breastfeeding action plan: <ul style="list-style-type: none"> • Ensure professionals and volunteers working directly with pregnant women and fathers have access to breastfeeding information and are suitably trained to know how to raise • Working with SaTH to improve recording at initiation • Ensure all Health Visitors and midwives have completed UNICEF training • Taking action to improve uptake in areas where attendance is low • Working with the Health Visiting team to further develop their role in supervising peer support and building community capacity • Development and local delivery of a social media campaign 	Vicki Pike TWC	<ul style="list-style-type: none"> • Improved breastfeeding initiation • Increased breastfeeding prevalence at 6-8 weeks 	Early Help
	Reduce the prevalence of excess weight in 4-5 and 10-11 year olds through: <ul style="list-style-type: none"> • Improving National Child Measurement Programme data sharing between schools, the school nursing team and the Healthy Families team to improve targeting of resources and support • Continued delivery of the Healthy mums, HENRY Programme, Healthy Kids, Healthy Juniors and cooking bus activities • Reviewing current service delivery models 	Vicki Pike / Rebecca Lancaster TWC	<ul style="list-style-type: none"> • Reduced excess weight in 4-5 and 10-11 year olds 	Early Help

HWBB Priority	Key Task/Objective	Lead Officer/ Organisation	Desired outcome	Lead Partnership
	<p>and service user</p> <ul style="list-style-type: none"> • Increase uptake of those eligible for ‘free school meals’ • Promotion of the national Change4Life Campaign • Working with partners to achieve a borough that makes it easier for children and families to make healthier choices 			
Encourage Healthier Lifestyles	<p>Implementation and assurance monitoring of the Teenage Pregnancy and sexual health action plan to deliver improvements in:</p> <ul style="list-style-type: none"> • Early intervention for young people at increased risk of teenage pregnancy and poorer sexual health • Effective use of local data • Access to high quality contraception and Sexual Health Services • Providing high quality relationship and sex education provision, advice and guidance • Workforce training across key organisations 	Stacey Norwood / Rebecca Lancaster (TWC)	<ul style="list-style-type: none"> • Reduce under 18 conceptions • Reduce under 18 conceptions: conceptions in those aged under 16 	Early Help
Encourage Healthier Lifestyles	<p>Increase the number of people who engage in sport and activity, not for its own sake but for the wider benefits it can bring, in terms of physical and mental wellbeing and individual, community and economic development – targeted activity to include a focus on</p> <ul style="list-style-type: none"> • Tackling inactivity - Target groups include women and girls, people from lower socio-economic groups, older people, disabled people, people from particular ethnic groups and those with long-term health conditions. Need to work with partners who best understand these groups. 	Rachael Thredgold (TWC)	<ul style="list-style-type: none"> • Increase the number of people who engage in sport and activity 	Living Well Network

HWBB Priority	Key Task/Objective	Lead Officer/ Organisation	Desired outcome	Lead Partnership
	<ul style="list-style-type: none"> • Children & Young People - children and young people active from the age of five to help them build a positive attitude to sport and activity as the foundations of an active life. Engaging C&YP through family activity as a focus • Currently Active - helping those who are active now to carry on, but at lower cost to the public purse. Supporting the sport sector to put customers at the heart of everything they do including making provision welcoming and inclusive, especially of those groups currently under-represented in sport. • Partnerships – extending reach and partnerships beyond traditional sports networks to working with a wider range of partners (wider than sport i.e. Macmillan & Mind) • Volunteering - Focus is around encouraging volunteering for its own sake as well as an enabler for others to engage. • Local delivery – taking a place-based approach to increasing activity levels 			
Encourage Healthier Lifestyles	<p>The Smoke Free Telford & Wrekin action plan is our evidence-based, whole-system approach to tobacco control. based around the following themes:</p> <ul style="list-style-type: none"> • Prevention • Communicating Well • Illicit tobacco • Supporting Our Professionals 	Helen Onions TWC	<p>The Smoke Free Telford & Wrekin ambition will deliver progress against the following outcome measures:</p> <ul style="list-style-type: none"> • Reduce the numbers of people who smoke • To prevent the initiation of smoking by young people - maintaining the prevalence at 5% or lower • Maintain our high smoking quit rates 	Living Well Network

HWBB Priority	Key Task/Objective	Lead Officer/ Organisation	Desired outcome	Lead Partnership
	<ul style="list-style-type: none"> Smoke Free Places 		<ul style="list-style-type: none"> Reduce the number of women smoking in pregnancy Reduce smoking-related hospital admissions and associated costs Reduce social care costs related to smoking Reduce smoking-related deaths Improve life expectancy 	
Encourage Healthier Lifestyles	<p>Work towards the ambition for a Smoke Free Telford & Wrekin for smoking cessation in pregnant women and families:</p> <ul style="list-style-type: none"> Continued delivery and monitoring of the commissioned stop smoking in pregnancy service Continued monitoring of referrals to quit smoking services Further work with midwives to increase the percentage of women giving a CO reading at booking and 24 weeks A strengthened role for Health Visitors ensuring smoking in pregnancy is raised at every antenatal health promoting visit Smoking harms awareness and signposting work with young people in schools. Brief advice training for staff groups working directly with children and young people Development of 'Smoke Free Children' – comprising Smoke Free Homes, Smoke Free Schools and Smoke Free Parks 	<p>Vicki Pike, Public Health/CCG/Health Visitors/SaTH Maternity Services/SaTH Hospital Stop Smoking Service/Stop 4 Life</p>	<ul style="list-style-type: none"> Reduce prevalence of smoking in pregnancy to 12% (England average) by 2020 Ensure all pregnant women who smoke are supported to quit via compulsory CO reading and opt-out referral to specialist smoking cessation service Pregnant women and families to be aware of the specialist support available and know how to access Pregnant women and families to adopt Smoke Free homes Staff (Midwives and Health Visitors) to maintain 100% MECC training completion rates. 	Early Help

HWBB Priority	Key Task/Objective	Lead Officer/ Organisation	Desired outcome	Lead Partnership
Encourage Healthier Lifestyles	<p>The Telford & Wrekin Drugs & Alcohol Strategy action plan is our whole-system approach to reducing harm cause by drugs and alcohol. The plan is based around evidence-based actions across the following:</p> <ul style="list-style-type: none"> • Reducing Risk and Demand • Restricting Supply • Building Recovery and Reducing Harm 	Helen Onions TWC	<p>The Telford & Wrekin Drugs & Alcohol Strategy will deliver progress against the following high level outcome measures:</p> <ul style="list-style-type: none"> • Reduction in the numbers of harmful and hazardous drinkers • Reduction in the number of problematic drug users • Improvement treatment completion rates for opiate clients and non-opiate clients and alcohol clients • Reduction in alcohol and drug-related hospital admissions and associated costs • Reduction in social care costs related to substance misuse • Reduction in both alcohol and drug related deaths • Reduction in alcohol and drug-related crime • Improvement in life expectancy 	DAAT/CSP
Improve Mental Wellbeing	<p>To improve the emotional health and wellbeing of children, young people, families and carers through:</p> <ul style="list-style-type: none"> • Development of a new 0-25 years Emotional Health and Wellbeing Service. • Redesigning the existing CAMHs provision • Designing and delivering a programme of training, development and peer support for our Early Help and preventative workforce • Jointly commissioning a community eating disorder service for children and young people • Improving perinatal support through training of professionals and enhancing the existing Public Health activity. • Development of a self harm pathway with 	Anna Hammond Louise Mills	<ul style="list-style-type: none"> • 14 Learning Behaviour Mentors to provide training and peer mentoring support across the early help and targeted workforce including schools (multi-agency) • An Emotional Health and Wellbeing lead in each of our primary and secondary schools – our 2016 / 2017 target is 55 practitioners. • Fewer children accessing mental health services as their needs will be met within a universal service or through any early help or targeted support they receive. 	Early Help

HWBB Priority	Key Task/Objective	Lead Officer/ Organisation	Desired outcome	Lead Partnership
	supporting guidance and protocols.			
Improve Mental Wellbeing & Encourage Healthier Lifestyles	<ul style="list-style-type: none"> ➤ To work towards the ambition for a Smoke Free Telford & Wrekin – Supporting Professionals: <ul style="list-style-type: none"> • Pilot project with Sutton Hill Medical Practice and MIND to support people with mental health diagnosis to stop smoking, if successful, this model may be extended to other GP practices 	CCG Mental Health Commissioners/MIND/Stop Smoking Service providers	<ul style="list-style-type: none"> • To promote a specialist stop smoking service to all patients registered with a mental health diagnosis • Ensure routine identification and referral of patients in GP • Produce a menu of smoking cessation support options • Extend the standard 12-week programme to meet the needs of people with mental health issues 	Living Well Network
Improve Mental Wellbeing	To work collaboratively with the CCG and partners to coordinate the prevention element of the Mental Health Strategy (Supportive Communities)	Steph Wain / Clare Harland	<ul style="list-style-type: none"> • We have an evidence-informed approach to reducing suicides • The key messages of the Five Ways to Wellbeing are understood and residents and communities are actively seeking opportunities to Be Active, Connect, Learn, Give and Take Notice • Emerging mental health needs are met within the community by a growing voluntary sector delivering evidenced based programmes and initiatives that are known to improve emotional health and wellbeing 	Living Well Network
Improve Mental Wellbeing	<ul style="list-style-type: none"> ➤ To work towards further implementation of the Telford & Wrekin Drugs & Alcohol Strategy: <ul style="list-style-type: none"> • Improve links between substance misuse/ recovery services and prison to support discharge • Review all relevant policies/procedures ensuring clear pathways are in place e.g. 	<p>Lyn Stepanian TWC/IOM</p> <p>Lyn Stepanian TWC</p> <p>Bhavna Taank/Barbara</p>	<ul style="list-style-type: none"> • Increase in the number of referrals into substance misuse services from prisons • Increase in the number of families at risk receiving support for drug and alcohol issues 	DAAT/CSP

HWBB Priority	Key Task/Objective	Lead Officer/ Organisation	Desired outcome	Lead Partnership
	<p>strengthening families, domestic violence, hidden harm agenda</p> <ul style="list-style-type: none"> • Improve effective joint working for people with complex issues such as dual diagnosis, mental health and substance misuse issues 	Jones (DARS)	<ul style="list-style-type: none"> • Decrease in the number of children in care where parental substance misuse is a factor • New pathway for dual diagnosis implemented 	
Strengthen Our Communities	<p>Improve the prospects of children and young people in Telford & Wrekin through:</p> <ul style="list-style-type: none"> • Local delivery of the 'Reaching a Positive Destination' project for young people not attending school in year 11 • Promotion of the 'Life Ready Work Ready' campaign to get young people work ready • Enhancement of work experience opportunities using an on line system to measure value from work experience • Delivery of an annual 'Apprenticeship Show' to promote and increase uptake of Apprenticeship opportunities • Provision of help and support through Job Junctions and Job Box mentors • Provision of an increased range of community learning courses including English and Maths • Working with Colleges and providers for successful post 18 progression and support 	Sue Marston TWC	<ul style="list-style-type: none"> • Reduce Not in education, employment or training (NEET's) • Raise Employment (18-24) 	Early Help
Strengthen Our Communities	<p>Building community capacity to deliver early help and preventative support through:</p> <ul style="list-style-type: none"> • Reconfiguration of service delivery - that is outcome focussed, place based and co-produced with residents and providers • Development of a Early Help Provider Network and Community Service Directory 	Louise Mills & Debbie Lloyd TWC	<ul style="list-style-type: none"> • Early Help Performance Framework 	Early Help

HWBB Priority	Key Task/Objective	Lead Officer/ Organisation	Desired outcome	Lead Partnership
	<p>for early help and preventative services</p> <ul style="list-style-type: none"> • Identification of Early Help Champions (amongst residents, professionals, businesses & organisations) • Local delivery of the Locality Advisory Board action plans • Development and implementation of a training programme for voluntary sector providers • Developing the 'Your Community' role of Health Visitors to promote healthy lifestyles and work with communities to build and use the strengths within those communities to improve health and well being and reduce inequalities. • Working with key partners, identify opportunities to pilot and evaluate intergenerational practice. 			
<p>Encourage healthier Lifestyles and Strengthen Our Communities</p>	<p>To adopt a community centred approach to developing further our Healthy Lifestyles programme through:</p> <ul style="list-style-type: none"> • Local delivery of the national 'One You' Campaign to raise local awareness of the actions individuals can take to 'stay healthy' • Coordination of the Health Champions Programme • Implementing a 'social prescribing approach'. This will include connecting individuals with non-clinical or social needs or those with mild to moderate mental health problems to opportunities for social interaction, support, learning and healthy lifestyle activities • Delivery of the Making Every Contact Count, brief advice training programme to frontline professionals (including volunteers) 	<p>Clare Harland/ Rachael Thredgold</p>	<ul style="list-style-type: none"> • Service user profiling and performance reports demonstrate increased uptake by adults living in the most deprived areas of the borough • Each local community has a group of Health Champions working across generations and making a difference to the locally identified health needs of their area • Our frontline workforce (including that of our key partners) have attended Making Every Contact Count training – our workforce is equipped with skills and knowledge and feel confident to raise and respond to lifestyle issues within their routine contacts with members of the 	<p>Living Well Network</p>

HWBB Priority	Key Task/Objective	Lead Officer/ Organisation	Desired outcome	Lead Partnership
			public	
Encourage Healthier Lifestyles and Improve Mental Wellbeing	Local delivery of the Work Well Programme including: <ul style="list-style-type: none"> • Development and promotion of the Work Well website • A series of workshops and seminars for employers 	Clare Harland/TWC	<ul style="list-style-type: none"> • A Work Well website accessible for all employers in the borough providing access to information, signposting to support and evidence based practice • Reduced sickness absence levels across the borough • A resilient workforce reporting improved health and wellbeing • A well connected network of local businesses championing health and wellbeing and supporting each other 	Living Well Network

HWBB Priority	Key Task/Objective	Lead Officer/ Organisation	Desired outcome	Lead Partnership
<p>Improve Mental Wellbeing</p>	<p>➤ To work towards further implementation of the Telford & Wrekin Drugs & Alcohol Strategy:</p> <ul style="list-style-type: none"> • Restricting Supply: closer working and between the criminal justice system and substance misuse services to improve pathways for offenders and strengthening work on the night time economy and test purchasing • Further develop and implement the substance misuse training programme Continue to improve and share data and intelligence on substance misuse treatment services • Expand delivery of social recovery and mutual aid projects through TACT etc, including links with Job Centre Plus and employees • Improve recovery pathway further to embed aftercare and relapse prevention and exit strategies • Expand GP shared care provision for substance misuse clients 	<p>Integrated Offender Management/Community Rehabilitation Company/WM Police</p> <p>Public Protection/Emma Trowell/Anita Hunt</p> <p>Lyn Stepanian</p> <p>Bhavna Taank</p> <p>Bhavna Taank</p> <p>Lyn Stepanian/ Bhavna Taank</p> <p>DARS/Inclusion</p>	<ul style="list-style-type: none"> • Increase in the number of referrals from criminal justice system into treatment and recovery services, sustaining clients in service for 12+ weeks • Decrease re-offending rates • Decrease rates of alcohol-related crime • Maintain the number of test purchasing operations • Increase the numbers of professional receiving basic awareness and specialist substance misuse training • Intelligence on the substance misuse performance and outcomes framework is comprehensive for all services and well shared with partners • Increase in the numbers of people supported by recovery projects, expanding the numbers of peer volunteers. Increase the number of people with planned treatment exits, numbers completing treatment (especially the longer term clients) and reduce representations • Increase the number of GPs trained to deliver shared care (RCGP), expanding the number of practices to offer the service • Increase the number of clients in share care 	<p>DAAT/ Community Safety Partnership</p>

HWBB Priority	Key Task/Objective	Lead Officer/ Organisation	Desired outcome	Lead Partnership
<p>Strengthen Our Communities and Improve Mental Wellbeing</p>	<p>To reduce crime and increase confidence in reporting</p> <p>This CSP priority contributes to the HWBB priorities in the following ways;</p> <ul style="list-style-type: none"> • Overall reduction in crime • Increase public / community confidence to report crime. • To further understand the fear of crime within communities • Address ongoing community tensions • Develop partnership strategies and action plans against specific crime types which significant impact on individuals and communities alike. <p>The CSP is working to tackle and reduce crime, through a partnership approach in effectively managing specific key areas;</p> <ul style="list-style-type: none"> ○ Domestic Abuse ○ Child Sexual exploitation ○ Integrated Offender management ○ Impact of the Night time economy ○ Gypsy and Travellers 	<p>Paul Fenn / CSP</p>	<ul style="list-style-type: none"> • IDVA – 1:1 support for all high risk victims of DA. • No of children exposed 3 / 5 + times to DA within 12 months • Domestic abuse crimes where alcohol / drugs are involved. • No of domestic Abuse Protection notices / Orders. • No of DA incidents involving children and pregnant women • No of MARAC and repeat MARAC cases • No of 16 / 17 year old victims and perpetrators at MARAC. • No of children discussed at MARAC. • To reduce the no of people becoming either victims / perpetrators of crime • To ensure that all young people who are at risk of CE or victims of CE, and their families, have access to appropriate support services to recover from any trauma and enable them to reach their full potential. • To ensure that young people who are identified as potential CE offenders are supported to minimise/eradicate their 	<p>Community Safety Partnership</p>

HWBB Priority	Key Task/Objective	Lead Officer/ Organisation	Desired outcome	Lead Partnership
			offending behaviour. <ul style="list-style-type: none"> Reduction in un-authorized encampments. 	
All Priorities	<p>Reduce offending and reoffending</p> <p>This CSP priority contributes to the HWBB priorities in the following ways:</p> <ul style="list-style-type: none"> Reducing the pressures, particularly on mental wellbeing, on individuals and communities which crime creates Supporting offenders to adopt healthier lifestyles – such as substance misuse which contributes to crime <p>The CSP is working to reduce offending and reoffending through:</p> <ul style="list-style-type: none"> There are 7 identified pathways with the aim to improve the life chances of offenders. These include looking at mental health and the contributing factors such as drugs and alcohol. Offering community Payback on a structured programmes ensures that local communities are visibly aware that offenders are giving something back within local communities be that carrying out low level environmental works to snow clearing in the winter. Neighbourhood Delivery Groups are multi agency meetings to discuss problematic people, persons and places in greater detail and develop robust action plans. These action plans are outcome focussed and evidenced based, and linked to wider information sources such as Strengthening Families data sets to 	Paul Fenn / CSP	<ul style="list-style-type: none"> Reduction in offending rates Reduction in re-offending rates To reduce no of first time entrants into Youth / Criminal Justice system 	Community Safety Partnership

HWBB Priority	Key Task/Objective	Lead Officer/ Organisation	Desired outcome	Lead Partnership
	understand high demand areas.			
All Priorities	<p>To reduce the impact ASB and Environmental crime has on people, places and communities. This CSP priority contributes to the HWBB priorities in the following ways:</p> <ul style="list-style-type: none"> • To effectively use powers and community remedies to tackle and resolve local issues. • To understand the impact that ASB and environmental crime has on local communities. • To understand the vulnerability and risks for individuals and wider communities. • To develop sustainable solutions. <p>The CSP is working to tackle and reduce ASB and environmental crime through;</p> <ul style="list-style-type: none"> • Adopting and implementing a new integrated community Management model. This model is a new partnership approach looking at working closer with Town and Parish councils to be actioned focused in key local areas of concerns. This ICM model will also underpins Town and Parish's financial contributions towards Police Community Support Officers. • Neighbourhood Delivery Groups are multi agency meetings to discuss problematic people, persons and places in greater detail and develop robust action plans. • ASB Reporting Line – to provide a 'one 	Paul Fenn / CSP / Environmental Enforcement	<p>To tackle and resolve;</p> <ul style="list-style-type: none"> • Rowdy and inconsiderate behaviour • Illegal use of motor vehicles • Neighbour nuisance • Playing of football games <p>To support;</p> <ul style="list-style-type: none"> • Increase in reporting • Reduction in no of fly tips • Reduction in dog fouling • Reduction in littering • Reduction in incidents of graffiti <ul style="list-style-type: none"> • To evaluate pre and post to ensure that scenario's are relevant. To understand what messages the children take away from the event 	Community Safety Partnership

HWBB Priority	Key Task/Objective	Lead Officer/ Organisation	Desired outcome	Lead Partnership
	<p>stop number' for local residents to report ASB and crime. This provides data sets to understand ASB / environmental crime patterns and trends.</p> <ul style="list-style-type: none"> • Effective and proportionate use of Fixed Penalty Notices to support reducing environmental crimes • Crucial Crew- Year 6 primary school event aiming to provide children with clear 'keep safe' messages 			
All Priorities	<ul style="list-style-type: none"> • Supporting the development of a creative network of voluntary sector partners working collaboratively with the council, taking an asset based approach and maximising the use of collective resources to promote wellbeing and reduce inequalities in health. 	TWC	<ul style="list-style-type: none"> • Promote our assets and facilities that operate as wellbeing spaces e.g. parks, play areas, outdoor gyms, ball courts, Visitor Centre and theatre • Develop a more resilient community sector - building the longer term sustainability of programmes and groups Be Active, In Harmony, First Steps programme, Friends of groups • Review our culture and wellbeing offer for people with mental health conditions and seek a variety of funding opportunities • Exploring options to develop traded services and commercial opportunities for the Culture & Wellbeing service e.g. schools, business sector, • Continuing to work with external partners with similar outcomes to access grants e.g. culture zone, creative arts, music, parks, sports 	Living Well Network

HWBB Priority	Key Task/Objective	Lead Officer/ Organisation	Desired outcome	Lead Partnership
			<p>development.</p> <ul style="list-style-type: none"> • Developing strong links with businesses and explore options around corporate social responsibility and social value to support sustainable work in the community 	

Appendix 2: Strategy Governance Diagram

