

TELFORD & WREKIN COUNCIL HEALTH & WELLBEING BOARD**8 MARCH 2017****SUSTAINABILITY AND TRANSFORMATION PLAN – PROGRESS REPORT****REPORT OF: DAVID EVANS, ACCOUNTABLE OFFICER, TELFORD & WREKIN CCG****PART A) – SUMMARY REPORT****1. SUMMARY OF MAIN PROPOSALS**

- 1.1. Following the previous submission of the STP in October 16, a refreshed plan was submitted to NHS England and NHS Improvement on 31st January 17.
- 1.2. The feedback from NHSE and NHSI recognised the considerable work undertaken since the previous submission and this had resulted in improvement of the overall plan.
- 1.3. The feedback further recognised the partnership work that had taken place and emphasised the need for on- going collaboration.

2. RECOMMENDATIONS

The Board is asked to note progress to date on developing the Sustainability and Transformation Plan (STP)

3. IMPACT OF ACTION

The aim of the STP is develop a transformed system of care that is high quality, financially sustainable, and efficient and delivers on national standards all the time. Central to this will be our ability to build resilience and social capital into people's environment so they have the knowledge and skills to help themselves to live healthier and happier lives.

4. SUMMARY IMPACT ASSESSMENT

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| COMMUNITY IMPACT | Do these proposals contribute to a specific HWB Priority | |
| | No | |
| | Do these proposals contribute to specific Co-Operative Council priority objective(s)? | |
| | No | |
| | Will the proposals impact on specific groups of people? | |
| TARGET | No | |
| There are no requirements to submit a further narrative | | |

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| COMPLETION/DELIVERY DATE | plan; however the resource section needs to be submitted once the current update has been finalised. | |
| FINANCIAL/VALUE FOR MONEY IMPACT | Yes | The final version of the STP will include reference to the financial position of local authorities. It will be important that both the NHS and local authorities understand and negotiate the impact of their actions on each other. |
| LEGAL ISSUES | No | |
| EQUALITY & DIVERSITY | Yes | The STP will reference on number of specific groups such as the elderly and people with mental health problems or a learning disability. |
| IMPACT ON SPECIFIC WARDS | No | |
| PATIENTS & PUBLIC ENGAGEMENT | Yes | There has already been significant public involvement in the development of plans to reconfigure hospital services between Shrewsbury and Telford. A formal consultation will take place on this later in the year. |
| OTHER IMPACTS, RISKS & OPPORTUNITIES | No | |

PART B) – ADDITIONAL INFORMATION

1. The latest iteration of the STP was submitted to NHS England and NHS Improvement on 31st January 2017 for a joint review. The principle points of feedback were:
 - It was evident that a considerable amount of work had been undertaken to progress the plan since the previous version in October 16 and this had resulted in improved quality of the overall plan.
 - The Executive Summary and Vision sections provided a strong context for the plans included within the STP.
 - The Neighbourhood plans were more developed in terms of narrative, and it was helpful to see inclusion of Powys. Key performance indicators (KPI), whilst identified, need to be more specific.
 - The Prevention at Scale and Primary Care sections would benefit from inclusion of more clearly defined outcomes and associated delivery dates.
 - Strengthening capacity and leadership to enable transformation was crucial and should be seen as a priority. It was noted that the PMO was evolving with interim additional capacity in place to oversee the implementation of STP plans. It was also recognised that the recruitment process was underway for the substantive programme Director and the additional Communications support was in place.
 - The considerable challenges in terms of sustaining services whilst transformation takes place in the system were also acknowledged in reaching an agreed way forward for the acute reconfiguration programme and achieving financial balance across the system. It was therefore all the more important that the STP Partnership

Board worked collaboratively and transparently to progress development and implementation of the STP.

- No further updates of the overall STP plan were required; however, there was a need to submit the updated resources section of the STP which was in the process of being finalised.
- The latest version of the STP will be published in the next few days as a work in progress with a commitment to update the plan on an on-going basis as appropriate.

2. The priorities for the Shropshire, Telford and Wrekin STP are:

- To address the wider determinants of health by undertaking prevention at scale;
- To develop and implement a model for Neighbourhood working;
- To create a co-ordinated system of acute care to improve Quality and Sustainability of services. This referred primarily to the Future Fit programme;
- To build on existing collaborations of care such as the Transforming care Partnership for Mental health and Learning Disability services; and
- To make best use of our resources.

3. Good progress has been made in developing the Neighbourhood models of care for Telford and Wrekin and for Shropshire. These programmes are led by the respective local authorities. The two programmes are different (reflecting their different histories and local circumstances) but have the following common elements:

- A focus on community resilience – which aims to support local people to stay healthy and which is independent of the main statutory agencies;
- Local health promotion initiatives;
- Joint working with the local voluntary sector;
- GP practices increasingly working together and becoming the building blocks for community based teams;
- Care services and community services working with General Practice to provide a consistent level of non-hospital based services;
- The identification of some services that, for reasons of scale, would need to be available across a number groupings of practices; and
- Secondary care clinicians providing support to out of hospital services.

4. The Neighbourhood workstreams have assumed responsibility for work previously undertaken by the Community Fit and Rural Urgent Care groups. Future Fit has continued to refer to the acute reconfiguration project and become part of the overall STP governance structure.

5. Further work on the Deficit Reduction Plan is being undertaken and will be available shortly.

6. Work has been commissioned to review orthopaedic and musculo-skeletal services to ensure that these are as efficient and well organised as possible.

7. Communication leads are developing an ongoing narrative and slide deck to help explain the STP to both internal and external audiences.

Report prepared by Salma Ali, Interim Programme Director – STP.