

2017/18 Revenue Budget Variations over £50,000				
Description		Budget £	Variation £	Comments
Business, Development & Employment				
				No variations to report at present
Total Business, Development & Employment		0	0	
Finance & HR				
Treasury Management			(2,300,000)	Reduced borrowing costs due to low short-term interest rates. The position is regularly monitored by senior finance staff and the Council's external treasury management advisors and some longer term borrowing has been undertaken in 2017/18 to manage the risk of interest rate exposure.
Total Finance & HR			(2,300,000)	
Cooperative Council Team				
				No variations to report at present
Total Cooperative Council Team		0	0	
Children's Safeguarding				
Children in Care Placements		11,780,722	260,672	The total number of Looked after Children total at the end of 2016/17 was 381. At the end of period 2, 31st May, the figure had reduced to 374. Considerable investment has been made in this area as part of the 2017/18 budget strategy. Alongside this the Service has developed a 4 year placement model to ensure that the medium term budget strategy is delivered. The overspend reflects a variation to the model relating to individual placement type numbers but it is expected that the planned work streams should address this going forward so enabling the service to meet it's profiled savings in future periods.
Staffing		7,412,657	222,516	The variation includes a projected overspend of £0.6m against agency budgets which has been netted down by vacancies being carried across the service. The variation reflects a reduction in agency workers through out the year in line with the Cost Improvement Plan which has been developed and implemented by the service. At the end of May there were 12 agency social workers in CPFS and 2 within the Family Connect Service.

2017/18 Revenue Budget Variations over £50,000				
Description		Budget	Variation	Comments
		£	£	
Legal		243,193	152,000	The variation reflects an increase volume in activity (no. children on CIN and CP Plans).
Variations under £50,000		4,968,156	310,534	
Independent Review Variations under £50,000		829,895	70,469	
Total Children's Safeguarding		25,234,623	1,016,192	
Education & Corporate Parenting				
Specialist Services		574,274	111,497	In 2017/18 there is an additional savings target on salaries of £100k. An interim deletion of vacancies and the acceptance of specific voluntary redundancies (VRs) has reduced the salary budgets in 2017/18 and the full year impact of VRs will produce further savings in 2018/19. It is intended that the remaining savings to be made will be achieved as part of a full restructure once the new AD is in post.
Advisory management and school improvement traded Advisory Service		184,228	162,951	
School Transport		2,584,681	227,536	This relates to a shortfall against the income target for this area which is to be addressed through a combination of reductions in expenditure across the whole service area and the generation of additional income in other traded areas where possible.
Contribution from Reserves				
Variations under £50,000		9,174,104	(8,444)	The budget reflects a £300k saving in Transport costs and there is ongoing work to achieve this. Further work needs to be done to verify the level of saving that will be achieved from this work and the projection does not assume it fully at this stage.
Total Education & Corporate Parenting		12,517,287	493,540	
Early Help & Support				

2017/18 Revenue Budget Variations over £50,000				
Description		Budget £	Variation £	Comments
Purchasing	Provision of all types of care to eligible clients	44,453,401	276,396	The continued development of a cost improvement strategy for the next three financial years aimed at reducing expenditure by managing prices and demand, has led to a firm commitment to deliver to agreed activity targets. The monitoring position includes a forecast saving based on the delivery of these targets for 2017/18 and the consequential impact of a reduction to client contributions arising from delivering care to a reducing numbers of people but reflects the actual achievement against Quarter one targets. A tool has been developed by Finance to monitor and report on the performance against these targets on at least a monthly basis
Purchasing Income	income part/fully funding the above expenditure	(9,660,199)	36,415	
Net Purchasing		34,793,202	312,811	
Community Safeguarding & Social Work	Employee or Employee related	2,630,800	(103,541)	Projections based on the current known structure costs and operating costs of the various operational teams the majority being Social/front line Workers
Service Improvement & Efficiency	Employee or Employee related	2,146,623	(119,393)	Projections based on the current known structure costs and operating costs of the Business Support team
Community Early Help	Employee or Employee related	922,738	(182,614)	Projections based on the current known structure costs and operating costs of the various operational teams and Children's Centres mainly Early Help/Family Practitioners
Variations under £50,000		3,706,963	92,737	
Total Early Help & Support		44,200,326	(0)	
Governance, Procurement & Commissioning				
Strategic Procurement	Employee or Employee related	653,998	(64,527)	Projections based on the currently filled posts and operating costs of the Procurement team
Commissioning		1,726,974	267,741	The cost reduction model referred to in Early Help & Support includes a reduction to non statutory expenditure on Supporting People of £300k. The detailed work to effect this reduction is still in progress and therefore this saving is not yet being delivered
Variations under £50,000		488,779	6,806	

2017/18 Revenue Budget Variations over £50,000				
Description		Budget	Variation	Comments
		£	£	
Total Governance, Procurement & Commissioning		2,869,751	210,020	
Health & Wellbeing				
Variations under £50,000		1,642,167	36,079	
Total Health & Wellbeing		1,642,167	36,079	
Customer & Neighbourhood Services		Budget	Variation	
Public Protection		343,269	(96,032)	Saving arising from Public Protection changes implemented in 2016/17. This saving is being taken as part of the 2018/19 budget and is being held in 2017/18 to support the transition to new ways of working e.g. agile working and better use of technology.
Highways & Engineering Service	Income	(1,630,300)	211,651	Income shortfall from Engineers fees due to a number of vacant posts within the service which has reduced the capacity to charge to various schemes. This area was subject to a service review in 2016/17 which is currently being finalised and will be implemented during the year. This is being supported by a reserve of £150k which was set aside in 2016/17, to allow time to make the transition to a new way of working and an opportunity to review alternative ways of achieving the income target.
Variations Under £50k			(115,619)	
Total Customer & Neighbourhood Services			0	
Commercial Services				
Variations Under £50k	BiT - NNDR	1,149,110	25,000	NNDR net pressure for Addenbrooke House, Darby House and a number of Operational properties. This position could change pending final notifications for other Operational properties.
Total Commercial Services		1,149,110	25,000	
Council wide				

2017/18 Revenue Budget Variations over £50,000				
Description		Budget	Variation	Comments
		£	£	
Total Council wide			0	
Total Variations			(519,170)	