

2016/17 Revenue Budget Variations over £50,000		Budget	Outturn	Variation	Analysis of Variation				Comments
Description		£	£	£	Asset Rent £	IAS19 £	Public Health	Service £	
Business, Development & Employment									
Skills				-					
Post 16 Transport	Income	(72,500)	-	72,500				72,500	The loss of contributions towards Post 16 transport previously received from TCAT & New College have created an ongoing pressure. The work underway to develop a new approach to transport assistance and the agreement reached with Walford College regarding direct provision it is hoped will start to mitigate the pressure
National Careers Contract	Net position	(135,340)	(279,793)	(144,453)				(144,453)	Contract changes have resulted in the ability to generate one off higher levels of income in addition to changes on delivering the service more effectively both in house and with external providers.
	Variations under £50,000	1,632,160	1,570,294	(61,866)		3,800		(65,666)	
Development Management				-					
Planning Applications	Employers	656,910	573,104	(83,806)				(83,806)	One off savings arising from vacancy management and implementation of restructure.
	Income	(1,524,942)	(1,430,888)	94,054				94,054	A small number of planning applications anticipated in final quarter 16/17 have fallen into 17/18 financial year.
Planning Determination Statutory	Supplies & Services	-	152,000	152,000				152,000	Planning appeal costs.
Planning Management Account	Employers	704,628	588,495	(116,133)				(116,133)	One off vacancy management savings and implementation of restructure..
	Variations under £50,000	1,710,489	1,646,473	(64,016)		4,800		(68,816)	
Regeneration & Investment				-					
PIP & Service Charges	Net Position	(4,677,740)	4,423,376	9,101,116	9,039,789			61,327	This reflects the net current projections for Service charge voids.
MSCP	Income	(331,180)	(402,653)	(71,473)				(71,473)	Overachievement of income targets.
HCA	Income	-	(91,200)	(91,200)				(91,200)	HCA Land deal income received.
	Variations under £50,000	1,098,800	5,606,757	4,507,957	4,506,918	1,200		(161)	
Inward Investment & Business Support				-					
Management Team	Employers	166,070	81,867	(84,203)				(84,203)	Anticipated early delivery of restructure savings.
	Variations under £50,000	1,051,960	987,244	(64,716)		1,700		(66,416)	
Other				-					
	Variations under £50,000	(35,740)	5,155	40,895		600		40,295	
Total Business, Development & Employment		243,575	13,430,231	13,186,656	13,546,707	12,100	-	(372,151)	
Finance & HR									
Corporate & Capital Finance	Employees	873,025	778,722	(94,303)				(94,303)	Underspend from vacant posts which are being held vacant to contribute towards 2017/18 savings targets.
PFI HLC Leisure Contribution	Third Party Payments	747,970	47,970	(700,000)				(700,000)	Updated sinking fund assumptions following updated projections mean a reduction in the contribution to the fund for 2016/17
Human Resources	Income	(1,205,293)	(1,302,955)	(97,662)				(97,662)	Additional income generated from Services to Schools. This is mainly due to new business from external schools.
Treasury Management		6,546,631	2,535,290	(4,011,341)				(4,011,341)	Benefits arising from current low interest rates and lower borrowing than anticipated in the earlier part of the year.
Variations Under £50k		1,449,458	1,369,423	(80,035)		12,300		(92,335)	
Total Finance & HR		8,411,791	3,428,450	(4,983,341)	-	12,300	-	(4,995,641)	
Cooperative Council Team									
Community Participation	Employees	547,610	456,639	(90,971)				(90,971)	Under spend on vacant posts due to in year restructure
Organisational Development & Delivery	Employees	657,145	579,600	(77,545)				(77,545)	Under spend from vacant posts not recruited to due to restructure launched in September 2016.
Transfer to Reserves			56,036	56,036				56,036	To support corporate training and development
Voluntary Sector Grants		344,300	249,000	(95,300)				(95,300)	Planned underspend to contribute to Partnership Capacity Fund below

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Transfer to Reserves			95,000	95,000				95,000	Contribution to Partnership Capacity Fund agreed in the 2017/18 budget strategy
Variations Under £50k		(102,514)	(176,077)	(73,563)		4,200		(77,763)	
Total Cooperative Council Team		1,446,541	1,260,198	(186,343)	-	4,200	-	(190,543)	
Children's Safeguarding									
Children in Care Placements		9,502,127	12,991,203	3,489,076				3,489,076	The total number of Looked after Children total at the end of 2016/17 was 381. This is an increase of 82 within the financial year. Considerable investment has been made in this area as part of the 2017/18 budget strategy. Alongside this the Service has developed a 4 year placement model to ensure that the medium term budget strategy is delivered.
Care leavers Accommodation costs		379,786	314,490	(65,296)				(65,296)	The outturn reflects a significant reduction in placement costs.
Staffing		7,123,568	7,638,875	515,307		3,500		511,807	The outturn variance includes an overspend of £0.7m against agency budgets which has been netted down by vacancies being carried across the service. At the end of March there were 11.8 agency working in CPFS and 2 within the Family Connect Service. Additional investment has been made as part of the 2017/18 Budget Strategy to recognise the pressures arising due to increasing CIN and CP Plans and through the results of the OFSTED Inspection undertaken in 2016/17.
Internal Foster Carers costs (excluding salaries, fees and allowances)		300,897	459,049	158,152				158,152	Specific pressures the most significant of which are travel costs £90k.
Assessment		250,565	521,533	270,968				270,968	Outturn reflects an increase volume in activity (CIN and CP plans).
Legal costs		243,083	394,899	151,816				151,816	Outturn reflects an increase volume in activity (CIN and CP plans) and an increase in the use of external barristers.
Variations under £50,000		3,778,304	3,742,619	(35,685)		10,600		(46,285)	
One off Balances			(500,000)	(500,000)				(500,000)	
Independent Review - Staffing		666,605	714,752	48,147		1,300		46,847	The significant pressure in this area is the cost of agency staff where the current projection is £71k
Independent Review - Under £50k		76,358	150,149	73,791				73,791	
Total Children's Safeguarding		22,321,293	26,427,570	4,106,277	-	15,400	-	4,090,877	
Education & Corporate Parenting									
	Miscellaneous School Expenditure	7,605,254	10,390,994	2,785,740	2,739,564	50,200		(4,024)	The increase in asset rental charges was due to changes in the valuation of school premises.
	Specialist Services	642,105	747,534	105,429		1,600		103,829	The overspend in this area was due to the savings target not being achieved in full in 2016/17.
	Early Years & Childcare	214,321	282,967	68,646		1,000		67,646	Only part year salary savings target achieved in 2016/17 as the restructure in this area took effect from September 2016. Further savings will be achieved in 2017/18 due to a full year impact. Offset by £100,000 additional Public Health Grant funding shown below.
	Traded Advisory Service	276,172	499,409	223,237		2,200		221,037	The service had an additional income target for 2016/17 which was not achieved in the context of a reorganisation, including part of the area moving to the Severn Teaching Alliance Teaching School from September 2016. Budgets for 2017/18 will be realigned in the context of the changes to the service.
	School Transport	2,852,923	2,964,015	111,092				111,092	The overspend in this area was mainly due to the savings target of £100,000 not being achieved in 2016/17. Part of the context of this is an increase in the numbers of high needs students needing home to school transport. Several initiatives are under way to produce cost savings in 2017/18 and beyond.
	Education Service Grant (ESG)	(1,820,185)	(2,032,103)	(211,918)				(211,918)	The majority of ESG is paid for pupils in maintained schools. Academy conversions therefore reduce the grant received in year. A number of conversions were anticipated in 2016/17 which did not take place during the year, most notably Charlton School. This resulted in a higher than budgeted receipt of ESG.
	Residential Education Provision (Pre 16)	360,382	14,061	(346,321)	(338,481)			(7,840)	Asset Rental underspend

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		£	£	£	Asset Rent £	IAS19 £	Public Health	Service £	
	Variations under £50,000	1,293,870	1,374,496	80,626	-	3,600		77,026	
	Use of Reserves		(200,000)	(200,000)				(200,000)	One off application of Reserves
	Additional Public Health Grant		(100,000)	(100,000)			(100,000)		
			-	-					
			-	-					
Total Education & Corporate Parenting		11,424,842	13,941,373	2,516,531	2,401,083	58,600	(100,000)	156,848	
Early Help & Support									
				-					
Purchasing		42,188,894	48,310,120	6,121,226				6,121,226	The year end position reflects actual expenditure for the year including accruals for care orders in place at the end of March where invoices are not received. There has been a reduction mainly due to the realisation of reduced care costs for which accruals were in place in 2015/16, and a reduced cost of care of £250k.
Contingency		2,500,000	-	(2,500,000)				(2,500,000)	The Budget Strategy included this contingency as budgetary growth for 2016-18. This contingency budget is a "Safety net" and is part of the strategy to transform the delivery of services.
Income - Client Contributions		(6,355,872)	(6,935,226)	(579,354)				(579,354)	Client income has not changed materially from 2015/16 outturn position. The 2016/17 budget assumed that with a reduction to clients in residential and nursing care there would be a corresponding reduction in client contributions. The over-achievement in income has occurred as a result of a higher number of clients in residential and nursing care than anticipated and this is reflected in the purchasing pressure reported above.
Income - Other		(10,052,808)	(8,717,558)	1,335,250				1,335,250	This shortfall in income largely arises from a shortfall against the target income to be generated from the CCG.
Employee costs		9,216,729	8,749,794	(466,935)				(466,935)	The EHS restructure was implemented in December 2016 and achieved planned savings targets. The underspend being reported reflects further savings made in 2016/17 from vacancies held in year.
Contribution to Reserves		-	816,029	816,029				816,029	Reflects a movement to reserves in line with the Better Care Fund Pooled budget and other CCG arrangements
Contribution from reserves		-	(200,000)	(200,000)				(200,000)	Use of one off resources
Variations under £50,000		5,234,898	5,243,510	8,612	619,845	18,800	(30,000)	(600,033)	A significant proportion of these underspends are from Cohesion. The remaining EHS underspends are in certain cases offset by pressures reported above, and from capitalisation of ICT costs
			-	-					
			-	-					
Total Early Help & Support		42,731,841	47,266,669	4,534,828	619,845	18,800	-	30,000	3,926,183
Legal, Procurement & Commissioning									
				-					
Commissioning-employee and team budgets		2,398,342	1,917,474	(480,868)		1,300	(150,000)	(332,168)	Vacancies within the Procurement and contracts team have resulted from Voluntary redundancies and are delivering savings in year, in addition to a rationalisation of funding resources.
Commissioning-Contribution to reserves		-	37,325	37,325				37,325	A contribution towards the cost of the Commissioning arrangements for the Transforming Care Partnership initiative
Variations under £50,000		1,182,877	1,104,468	(78,409)	455	5,800		(84,664)	
			-	-					
Total Legal, Procurement & Commissioning		3,581,219	3,059,267	(521,952)	455	7,100	(150,000)	(379,507)	
Health & Wellbeing									
				-					

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Description		Budget	Outturn	Variation	Analysis of Variation		Public Health	Service	Comments
		£	£	£	Asset Rent £	IAS19 £			
Public Health Commissioned									
Drugs and Alcohol Support Services	Commissioned Services	2,481,768	2,418,310	(63,458)			(63,458)		Efficiencies made against various commissioned Drugs and Alcohol services. Reductions in take up to commissioned Stop for Life Smoking in Pregnancy have led to savings against the commissioned contract and the Children's Counselling Service needed to be tendered in year due to the provider going into administration. Vacancies have been carried within the provider services for Healthy Trainer and Healthy Lifestyle Hub.
Early Help Support Services	Commissioned Services	827,923	759,855	(68,068)			(68,068)		
Living Well Support Services	Commissioned Services	816,940	707,450	(109,490)			(109,490)		
Variations Under £50k		6,008,814	5,856,089	(152,725)	-	300	(135,971)	(17,054)	
Public Health - Grant income		(10,053,691)	(9,740,983)	312,708			312,708	-	Public Health Grant and Spend - see detail in the main report
Public Health - Other income		(65,000)	(80,000)	(15,000)			(15,000)	-	
Contribution from PH Reserve			(129,180)	(129,180)			(129,180)	-	
Contribution from Other Reserves (Naloxin)			(1,542)	(1,542)			(1,542)	-	
Contribution to Public Health reserve		-	210,000	210,000	-	-	210,000	-	Approved reserves to fund transition in the re-commissioning of Drugs and Alcohol Recovery Service (£60k) and to support Social Prescribing Neighbourhood Working (£150k)
Public Health Total				-					
Civil Resilience & Coroners Service		516,208	512,858	(3,350)		300		(3,650)	
Variations under £50k				-					
Culture and Wellbeing									
Variations under £50k		1,045,930	928,958	(116,972)		3,200	(32,708)	(87,464)	Approved reserves to fund purchase of equipment and consumables for the High Ropes facility in the Town Park.
Contribution to Reserve		-	30,000	30,000		-	-	30,000	
My Options		260,947	259,407	(1,540)		6,700		(8,240)	
Variations under £50k				-					
Total Health & Wellbeing		1,839,839	1,731,223	(108,616)	-	10,500	(32,708)	(86,408)	
Customer & Neighbourhood Services									
Public Protection									
Commercial Pollution	Employees	455,284	385,190	(70,094)				(70,094)	Under spend arising from vacant posts as a result of Public Protection restructure
Highways & Neighbourhood Mgmt									
Public Realm	Employees	535,870	459,227	(76,643)				(76,643)	Vacant posts due to Service restructure
Transport & Highways Development									
Winter Maintenance	Various	666,200	597,737	(68,463)				(68,463)	Reduced spend on Winter Maintenance due to a mild winter
Flood Barriers	Supplies & Services	97,000	618	(96,382)				(96,382)	Underspend arising as Barrier not deployed this year
Highways & Engineering	Income	(1,411,220)	(1,303,429)	107,791				107,791	Vacant posts in this team has reduced the level of income generating work. These posts are currently being recruited to
Structures & Geotechnics	Employees	358,568	257,030	(101,537)				(101,537)	Vacant posts
Structures & Geotechnics	Income	(650,650)	(465,246)	185,404				185,404	Vacant posts in this team has reduced the level of income generating work. These posts are currently being recruited to
Highways Maintenance	Capital Financing	2,296,750	2,755,422	458,672	458,672				Variation on Asset Rental
Accident Damage	Income	(43,200)	(108,231)	(65,031)				(65,031)	Additional payments received for damage incurred
Highways Insurance Excess	Various	201,080	137,958	(63,122)				(63,122)	Under spend against insurance budget as majority of claims have been met from the insurance excess fund
T&W Footpath lighting	Premises-Related Expenditure	593,250	408,204	(185,046)				(185,046)	Reduction in spend against planned maintenance due to the upgrade of street lights in 2017/18
Traffic Management	Third Party Payments	-	67,457	67,457				67,457	Additional spend with TWS Contractor
Concessionary Travel	Supplies & Services	1,717,720	1,591,855	(125,865)				(125,865)	Reduction in the number of actual concessionary passes being issued. This is in addition to the £100k saving put forward for 2016/17.
Highways & Transportation Strategic Policy	Income	(1,548,980)	(1,450,418)	98,562				98,562	£30k budgeted use of reserves not drawn down and shortfall against income targets
Transfer to Reserves			150,000	150,000				150,000	Engineering Services – funding to support the service pending the outcome of a service review and restructure
Benefits, Registrars & Customer Services									
Benefits Team C - Assessments	Income	(1,122,050)	(1,310,447)	(188,397)				(188,397)	Additional government grant received in respect of Welfare Reforms

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Rebates (Subsidy)	Various	(127,500)	(234,813)	(107,313)				(107,313)	Impact of reduced costs of Housing Benefit due to benefits review work and data matching exercises undertaken. This has led to an improved position on recovery of overpayments and also a reduced cost of benefits going forward.
Waste & Neighbourhood Services									
Service & Contract Development	Employees	417,220	334,956	(82,264)				(82,264)	Vacant posts not recruited to in the year due to service restructure
Waste	Various	10,819,040	10,682,738	(136,302)				(136,302)	Savings on Waste Disposal including Wood £58.6k, Green Waste of £20k and Service Contracts £58k
				-				-	
Transfers to Reserves			80,000	80,000				80,000	Funding required to meet commitments in 2017/18
Customer & Neighbourhood Services - other variations <£50k		18,477,066	18,594,854	117,788	127,996	22,000		(32,208)	
				-					
				-					
Total Customer & Neighbourhood Services		31,731,448	31,630,663	(100,785)	586,668	22,000	-	(709,453)	
Commercial Services									
				-					
Corporate ICT	Supplies & Services	1,200,930	2,077,135	876,205	560,045			316,160	There are a number of pressures currently highlighted in ICT including: growth in the cost and number of Microsoft licenses, due to more employees using ICT to do their jobs effectively and the move to digitally enabled and mobile technology; network contract costs and software support costs (storage area network and back-up environment) are also higher than anticipated. Costs relating to the purchase of thick/thin/laptop client devices have also created a pressure throughout the year. Budget growth of £270k has been given for 17/18 to mitigate licensing pressure going forward.
	Income	(321,140)	(444,655)	(123,515)				(123,515)	One off capitalisation of salary costs across ICT projects.
	Variations under £50,000	(804,224)	(795,775)	8,449		7,000		1,449	
				-					
Business Innovation Telford BIT: Facilities Management	Employers	650,729	539,084	(111,645)				(111,645)	One off saving from vacancy management and part year restructure savings.
				-					
Properties	Premises	5,650,845	4,933,077	(717,768)	(579,247)			(138,521)	The ongoing Property rationalisation and early closure of a number of properties have delivered early ongoing savings. A number of one off savings have been achieved from reduced spend on R&M and Utilities across all properties.
	Variations under £50,000	(5,665,629)	(5,350,545)	315,084	419,818	5,400		(110,134)	
				-					
Housing, NuPlace & Commercial Projects	Variations under £50,000	(88,398)	(15,237)	73,161	(3)	1,600		71,564	
				-					
Operations				-					
				-					
Leisure Services	Leisure Services	1,780,697	1,874,443	93,746		5,200		88,546	There are a number of Leisure sites which have performed better than anticipated. Income targets for the Horsehay Aspirations gym was challenging, however we have seen a 49% increase in membership income on 15/16 levels. The Ice Rink has experienced fluctuations against target during the year, with a strong performance in December, but reduced useage in February. Further work will be completed with customer engagement to understand the factors driving these fluctuations.
	Variations under £50,000	218,881	102,940	(115,942)		3,000		(118,942)	Additional income generated from new Commercial sites along with part year delivery of restructure savings.
				-					
Catering Services	Variations under £50,000	100,918	39,263	(61,655)		4,300		(65,955)	Additional income generated from new External sites.
				-					
Other	Variations under £50,000	440,395	437,794	(2,601)	(16,743)	2,500		11,642	
				-					
	Approved contribution to Reserves	-	175,000	175,000				175,000	Catering System upgrade
				-					
				-					
Total Commercial Services		3,164,004	3,572,524	408,519	383,870	29,000	-	(4,351)	
Council Wide									
				-					
Staff Miscellaneous	Employees	926,740	873,428	(53,312)				(53,312)	Under spend on historic pension costs
Purchase Rebates	Income	(473,500)	(686,892)	(213,392)				(213,392)	£50k surplus on dividend from WME plus £163k agency rebate received

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Transforming Telford	One off balance		(649,332)	(649,332)				(649,332)	Transforming Telford residual balance following closure of the company
Asset Management Account and other		(11,491,473)	(36,225,493)	(24,734,020)	(17,538,628)			(7,195,392)	Includes unused balance in the budget contingency
Council Wide Items									
Budgeted Contributions to reserves		3,094,250	3,094,250	(0)				(0)	
IAS19 Reversals			(190,000)	(190,000)		(190,000)		-	
Variations under £50,000		3,326,201	3,321,016	(5,185)				(5,185)	
Total Council Wide		(4,617,782)	(30,463,023)	(25,845,241)	(17,538,628)	(190,000)	-	(8,116,613)	
Transfers to Reserves									
Skills	Job Box and Life Ready Work Ready Programme		600,000	600,000				600,000	Funding for a further two year plan to continue activities to reduce the number of NEET young people and unemployed
Inward Investment & Business Support	High Street Fund		500,000	500,000				500,000	To create a High Street Fund of £700k (£200k from the original programme) to cover a range of items.
Campaigns			100,000	100,000				100,000	To support initiatives for community benefit such as environmental initiatives, behaviour change and encouraging greater take up of digital channels.
Madeley Sports Hub			427,000	427,000				427,000	Madeley Sports Hub Development
Rights of Way			100,000	100,000				100,000	Programme of improvements and upgrades
50th Anniversary Events			200,000	200,000				200,000	Additional events
Estate Car Parking			750,000	750,000				750,000	
Public Realm	Development of South water green space		400,000	400,000				400,000	
Severance Fund			1,750,000	1,750,000				1,750,000	
Invest to Save Fund			2,000,000	2,000,000				2,000,000	
			-	-					
Total Transfers to Reserve		-	6,827,000	6,827,000	-	-	-	6,827,000	
Total Variations		122,278,610	122,112,143	(166,467)	(0)	-	(312,708)	146,241	