

# Application Information Pack

Director: Adult Social Care (Statutory DASS)

Circa £104,000 Negotiable for an exceptional candidate

www.telford.gov.uk/newdirectors

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#### Welcome

Dear applicant

Telford and Wrekin is a great place to live, work, visit and do business.

We've an exciting vision and ambitious plans for Telford and Wrekin to protect, care and invest to create a better borough and to foster a real sense of pride in our community. Our senior management team will deliver these plans and key new priorities at pace.

The Council is now looking for a new Director of Adult Social Care to join our awarding winning council who can build on the innovation of the past, deliver the highest quality care and support services, whilst ensuring residents and communities are at the heart of what we do as a Council, day in and day out.

In all we do, we will continue to seek new ways to work in partnership and co-operation with our communities and partners to understand their priorities and address them.

Underpinning this are our Co-operative Values of Openness and Honesty, Ownership, Fairness and Respect and Involvement.

The successful applicant will have a real opportunity to lead and drive change, supported by a passionate, hard working group of members and colleagues.

The role will be challenging, varied, exciting and above all rewarding, and knowing our staff and management teams, with fun along the way too.

I look forward to receiving your application.

David Sidaway

Chief Executive

#### **About Telford & Wrekin**

Telford and Wrekin is a unitary council located in Shropshire, which borders North Wales and is surrounded by Cheshire, Staffordshire, and Herefordshire & Worcestershire.

Telford is located beside the M54, giving access to the M6 within 15 minutes and connectivity to the M5, M42 and M1. Telford is approximately 3 hours from London, 1 hour 45 minutes from Manchester and only 40 minutes from Birmingham.

Telford & Wrekin is rightly described as a place of contrasts - the rural and historic sitting alongside 'new town' housing and modern industrial estates. Given new town status in the 1960's, Telford has grown rapidly over the past 50 years around existing Borough towns including Madeley, Wellington, Oakengates, Hadley and Dawley. Two thirds of the Borough surrounding Telford is classified as rural, and includes the historic Ironbridge Gorge UNESCO World Heritage Site, the symbol of the Industrial Revolution.

Our population is one of the fastest growing local authorities outside of the south east, with growth of 11.4% between the 2011 and 2021 census. We saw the number of households in the borough grow by 15% - the second largest increase by an English local authority. As the population is growing it is ageing and becoming more diverse. Over the intercensus period there was a 65% increase in the number of people aged 65+ in the borough – the second largest increase by local authority. It is estimated that 17%% of the population are from an ethnic minority – up from 10% in 2011.

Telford and Wrekin is a place of socio-economic contrasts with parts amongst the most deprived, comparable with inner cities, and the least deprived nationally. We have 18 neighbours in the 10% most deprived nationally.

The Borough has a diverse manufacturing sector, a burgeoning tourism sector and research and development facilities. It has a strong focus on manufacturing - important sectors of the local economy include polymers and advanced engineering- as well as food and drink, construction and retail.

Telford is a regional and national focus point for both housing and job growth. Despite challenging conditions faced by the housing market, the Borough has seen year on year growth in housing since 2007 and is ranked as one of the fastest growing areas by Centre for Cities report for the past 3 years. 2014 saw the opening of Southwater; a £250m town

centre development including a range of cultural, leisure, retail and event facilities, which has since been expanded with the addition of a new hotel and additional retail outlets.

There are lots of ways to get around the Borough. There is an extensive public transport network, including buses and trains. There are also numerous cycle tracks, bridleways and footpaths. Telford is a great place to bring up a family, alongside the extensive range of leisure and cultural activities.

As an organisation we are lazer-focussed on our vision to "protect, care and invest to create a better borough" and have a robust track record of delivery, including:

- A recent peer review, described adult social services as "exceptional" Adult Social
   Care shared lives service judged as outstanding by the CQC
- Children's social services judged as outstanding by OFSTED
- being an economic powerhouse for the region and our country
- transformed Telford town centre through our Southwater Development with work underway with the next development programme
- some of the best roads in the country
- excellent in-house leisure offer, second to none
- a brilliant cultural and events programme

Our most recent LGA corporate peer review in 2021, concluded that:

'The Council should be very proud of what it is achieving, with it clearly being very ambitious, top performing in key areas and striving constantly to deliver for local people.'

Our progress is recognise more widely by the sector. We won the prestigious MJ Council of the Year award and we were the APSE Council of the Year in 2021 and this year.

As a Co-operative Council how we deliver is as important as what we deliver. All that we do as organisation is underpinned by our co-operative values of: openness & honesty; ownership; fairness & respect; and, involvement. This means that we work with people through sound engagement and co-production rather doing things to them.

We also know that our achievements are founded on our brilliant workforce. They are core to our success as an organisation. They are committed to what we are seeking to achieve with our latest staff survey found that 93% of employees understand how their role contributed to the Council's priorities.

We have a track record of sound financial management. We have stayed within 1% of our budget for the past decade despite delivering substantial savings.

Looking forward, we are clear on the future direction for the organisation and the borough. We have a 10-year vision agreed with our strategic partners that sets out our ambitions for the borough and the challenges that we need to tackle to deliver on our own levelling-up agenda. Our focus through this vision is to build a more inclusive borough.

#### The Role

In Adult Social Care we strive to deliver a modern, influential, outward facing service that brings social care, health organisations and key partners together to provide a joined up offer for Telford and Wrekin residents with care and support needs.

You will be the Designated Director of Adult Social Services (DASS).Reporting to the Executive director: Health Integration and Wellbeing and Adult Care

You will take the service forward through the significantly changing times and challenges to ensure that we are fit for the future and you will be exploring new models of service delivery to protect and provide sustainability to our front-line services

In every decision you make, you will continue to seek new ways to work in partnership and co-operation with our communities to understand their priorities and address them.

Working together with key partners, you will continue to innovate, develop and improve services to ensure the best outcomes for people and enable them to live well and independently in Telford and Wrekin.

As Director: Adult Social Care you will lead dedicated teams, you'll inspire, influence and drive partnership working with new approaches and innovation to build on these foundations and achieve our plans in a very challenging financial environment.

Ideally you will have proven experience of building collaborative partnerships alongside strategic and operational management and leadership of a range of Adult services in a complex and fast changing organisation focused on customers and the community.

As you can see, we will have high expectations of the person we appoint to this post and our residents and employees deserve nothing less.

## **Job Description**

A member of the Senior Management Team of the Authority having key responsibility and accountability for ensuring that the Administration's priorities and policies are translated into action plans and delivered via a cost effective and efficient services.

To be responsible for the day to day performance of services within the directorate, managing staff and budgets and ensuring that appropriate business planning processes are in place.

Being the Statutory Director of Adult Social Services

Responsible to the Executive Director: Adults, Social Care, Health Integration & Wellbeing

As with other statutory officer posts within the Council, this post will also have a reporting line to the Chief Executive and the right to bring a report to full Council in the discharge of its statutory role.

Responsible for: Service Delivery Managers/Specialists.

#### **Major Tasks**

Be responsible for performance of specific services within the directorate including Prevention & Enablement, Community Social Work & Adult Safeguarding, My Options, Learning disability and Autism Mental Health, Older People and Disabilities, Commissioning and Service Improvement & Efficiency.

Be responsible for specific major tasks as delegated by the Executive Director/Chief Executive including:

- The role of Caldicott Guardian in the authority being responsible for protecting the confidentiality of information and enabling appropriate information-sharing.
- o Professional lead for practice across directorate.

- Appropriate systems for support planning and enabling community centred approaches for health, well-being and community safety for vulnerable individuals and households.
- Appropriate quality assurance systems to ensure best practice when working with clients.
- Provision of a business support service across adult services, capable of supporting the proposed transformation.
- Delivery of any necessary system change and play a key role in developing integrated working practice across public and voluntary sector services
- Improving the health and well-being of vulnerable adults within the Borough, delivering and developing strategies which make a real difference, focusing on preventative measures in order to achieve a short, medium and longer term reduction in the need for direct care.
- Engaging with key partners in the development, planning and delivery of interagency strategies, particularly strengthening partnership arrangements with the Integrated Care Board and Health Providers, to ensure coordinated provision and effective working relationships. This will include working in partnership with commissioning colleagues and NHS providers around the development of a shared vision and integrated service provision.
- Being a key member of the system wide Integrated Care Partnership Board and Telford and Wrekin's Health and Wellbeing Board, and together with the Executive Director being a lead officer for the Telford and Wrekin Integrated Place Partnership
- Working with service providers to enhance the quality, effectiveness and responsiveness of services. Link with provider representatives and further developing the reconfigurement of payments/fees arising from the personalisation agenda.
- Complying with relevant legislation including the NHS and Community Care Act, the Health Act and mental health & capacity legislation and implementation of major changes required by the Care Act. Ensuring that vulnerable adults in the Borough are safeguarded from harm, neglect and abuse.

Be responsible for the following generic Director tasks:

- Lead the services contributions to the Council's Vision and the Vision for the Borough, engaging with both members and the community, and strengthening partnership working as part of the co-operative Council working model.
- Help to shape Corporate Strategy and priorities, coupled with organisational and service performance and direction, through participating in and working collaboratively with colleagues to foster corporate working, innovation, sharing ideas and learning.
- Deputise for Executive Director/Chief Executive when required.
- Work closely with elected members supporting them in their roles, advising them on strategic and operational issues within their services. Will also act as senior contact for an identified group of ward members.
- To develop strong working relationships with senior officers and members from partner organisations all as part of the Vision and Values of the Council.
- To manage all resources creatively and effectively in order to maximise their contribution towards delivering the Co-operative Council priorities.
- To lead staff within services reflecting a progressive management approach which takes on equalities, development and Co-operative Council values.
- To ensure that high ethical standards and governance are demonstrated within services and that health and safety, risk management and information management and security are embedded and managed in accordance with corporate standards.
- To deliver Council priorities, strategies and policies by working with Cabinet members, identifying community needs and aspirations, demonstrating a commitment to equality & diversity across delivery of services.
- Being an advocate for children in care and care leavers ensuring that they are valued and supported to stay safe, healthy, enjoy life and are given the assistance to make a successful transition to adulthood.
- Acting as a Director for any commercial organisation(s) the Council may establish.

## **Person Specification**

Qualifications	<ul> <li>A qualified and registered Social Worker with evidence of continuing professional, managerial and personal development</li> </ul>
Knowledge	<ul> <li>An understanding of at least one of the professional areas which fall within the directorate's responsibilities.</li> </ul>
	<ul> <li>An understanding of the public sector within the context of national policy around public services and their impact on the community.</li> </ul>
	<ul> <li>An understanding of the issues facing the public sector and their implications for service delivery.</li> </ul>
	o An understanding of the Co-operative Council approach.
	<ul> <li>An understanding of the key issues arising from working within a political environment and the importance of positive working relationships with elected members.</li> </ul>
Skills	<ul> <li>Able to plan strategically and to work creatively to identify practical business solutions to problems focused on outcomes for our community.</li> </ul>
	<ul> <li>A methodical and analytical approach using relevant information to make sound judgments and clear decisions.</li> </ul>
	<ul> <li>Able to influence the attitudes and opinions of others by using a range of strategies.</li> </ul>
	<ul> <li>Skillful at negotiation at all levels to achieve a positive outcome and managing conflict appropriately.</li> </ul>

	<ul> <li>Able to model the Co</li> </ul>	ouncil's leadership and management
	competencies.	
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Experience		ional management and leadership of a a complex and fast changing
	organisation focused	I on customers and the community.
	· ·	·
	<ul> <li>Effective with cross-s</li> </ul>	sector partnership working.
	o Proven track record	of successfully delivering major
	service improvemen change.	ts and cultural and organisational
	o Experience of succe	ssful complex resource management.
	<ul> <li>Significant experience</li> </ul>	ce of working successfully within a
	political environment	to achieve corporate and service
	objectives.	·
	0.0,00000.	
Personal style and	<ul> <li>Establishes and mai</li> </ul>	ntains relationships at all levels, using
behaviours	engagement and cor	mmunication as tools to promote
		ructive and positive manner.
	- Doopondo positivolv	to change by prioritization balancing
		to change by prioritisation, balancing
	. 3	and accommodating high
	expectations.	
	<ul> <li>Maintains effective w</li> </ul>	ork behaviours in pressured and
	stressful situations, o	demonstrating resilience and
	consistency.	3
	<b>-</b>	
	<ul> <li>Models a personal c</li> </ul>	ommitment to inclusivity and the
	welfare of others.	
	<ul> <li>Develops an environ</li> </ul>	ment of trust by displaying tact,
	·	
	honesty, openness a	ind integrity.

#### **Principal terms and conditions**

Annual salary: Circa £104,130 per annum- (Negotiable for exceptional

candidates)

Terms and conditions: JNC for Chief Officers of Local Authorities.

Contract Status: Post are appointed on open ended contracts.

Normal location: Telford, but the jobholder may be required to work at home or in

any location within the Borough's boundaries.

Travel: Mileage can be claimed at Casual Car User Rates.

Pension: Local Government Pension Scheme.

Professional fees: The Council will pay one professional membership fee.

Notice period: 3 months.

Annual leave: Basic annual entitlement is:

23 days (up to 5 years continuous service)

28 days (5 – 10 years continuous service)

31 days (10 years + continuous service)

Plus 9 days statutory/extra statutory days per year.

A 'personal leave year' operates based on Local Government

continuous service date.

Performance Appraisal: The performance of a Director is subject to regular assessment

and they will undergo annual formal appraisal led by an Executive Director/Chief Executive. Incremental progression is dependent on successful performance. This post is accountable for ensuring the translation of policies into practice and the

delivery of relevant targets.

Restrictions:

Under the terms of the Local Government and Housing Act 1989 this is a politically restricted post. The person appointed will be required to maintain conduct of the highest standard such that public confidence in their integrity is sustained. The person appointed will be required to secure the Council's permission before taking up any additional appointment or position.

Availability:

Availability to attend evening meetings and occasional weekend meetings is required.

An Employee Code of Conduct is in place which covers employees at all levels in the organisation, with the exception of those who are employed directly by schools in the Borough.

## **How to Apply**

Still interested? That's great; we'll look forward to hearing from you.

Please contact our recruitment partners Tile Hill for details on how to apply.

The closing date for applications is 5th February 2023.

Please note that canvassing of officers or members in relation to this appointment will automatically disqualify any application from consideration.

